## COUNCIL INFORMATION PACKAGE

**July 23, 2021**

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In the Fall of 2019, Council received and adopted the City’s Risk Management Policy A09 ADM 006.

This risk management update is pursuant to the guidelines set out under the Risk Management Policy A09 ADM 006, serves to provide an update on the three main programs administered by the City’s Risk Management Division, and is further to Staff Report 20-005(CRE) of March 4, 2020.

In 2020, Risk Staff with the collaboration of our colleagues from all City departments continued to work towards managing the risk exposures surrounding the City’s assets and operations. A brief overview of the activities delivered in 2020 are noted below:

**Risk Management**

In 2020, Risk Staff continued with the process of adopting an Enterprise-Wide approach towards the management of the City’s risk exposures, and while there were challenges encountered due to the COVID-19 pandemic, Risk Staff were able to complete the development phase of the Enterprise Risk Management Framework, and commence its implementation.

With an established context through the development of the framework and resources committed through staffing as well as the procurement of the necessary risk management solution, CAMMS-Risk, the City’s risk management program continues to progress and advance to a more defined program.

The next step in the implementation phase of this program is to complete risk assessments for all the services administered by the City of Cambridge and establish a Corporate Risk
Register. Risk Staff intend to have this step initiated in 2021, and deliver progress update on the risk assessments as part of the Risk Management Update for 2021.

In addition to working on the development and implementation of the City’s Enterprise Risk Management Framework, in 2020 the risk management division maintained its advisory support role to our colleagues throughout the corporation. Highlighted below are some of the advisory support functions, and risk management strategies delivered by Risk Staff:

- **COVID-19 Pandemic Response** – As the City responded to the uncertainties and challenges presented by the COVID-19 Pandemic in 2020, Risk Staff served in various advisory capacities as part of the City's Emergency Operation Centre and a few of its Task Forces. Some of the functions fulfilled in these roles include the provision of risk advice through all COVID-19 related service level adjustments, the provision of risk advice through the development and implementation of all safety protocols for program/services, and supporting the development of all related corporate standard operating procedures and policies.

- **Facility Risk Evaluation** – In 2020, Risk Staff in collaboration with our colleagues from the Facility Services and Operations divisions facilitated the inspection of all City owned facilities. We can confirm that the City continues to adhere to the best practices for facility maintenance, and minimal opportunities for improvements were identified through this process.

- **Risk Assessment** – Risk Staff continued to provide risk assessments for new and existing programs, projects, and operations to ensure that adverse exposures are identified and treated accordingly.

- **Accident Review System** – Risk staff in collaboration with Human Resources, and Infrastructure Staff continued to deliver this program with the goal of reviewing vehicle operator performance and advising on training and operating procedures in order to reduce accidents and maintain a low claims history; and

- **Contract Review** – Risk Staff continued to review new and existing agreements in order to ensure that the appropriate risk protection clauses are included.

**General Insurance Program**

The City’s general insurance program continues to be administered in collaboration with the Finance Division and the Waterloo Regional Municipalities Insurance Pool with the aim of achieving the most cost-effective outcomes for the City of Cambridge.
2020

The 2020 results highlight the main benefit of the City of Cambridge participating in the insurance pool. In a year where some comparable Municipalities to the City of Cambridge experienced premium increases of up to 40%, the City, through the Waterloo Regional Municipalities Insurance Pool was able to secure a rate of increase of approximately 1% and maintain its 5-year average of less than 5%.

The City’s insurance levy trend is shown in the illustration below:

2021

As noted in our March 2020 report, several factors such as climate change, loss history, population growth, change in the number and valuation of city-owned assets, as well as legislation influence the overall cost of insurance.

In recent years, some of the factors noted above have driven the insurance industry as a whole towards a “hard” (more expensive) market; however, a concerning trend specific to the municipal insurance sector is the significant reduction in the number of insurance companies willing to provide insurance for Municipalities. This trend has resulted in less competition amongst Insurance providers and an increase in insurance premiums for all Municipalities.

The Waterloo Regional Municipalities Insurance Pool’s insurance premiums have been affected by these unfavorable market conditions, and in discussion with the Waterloo Regional Municipalities Insurance Pool, Risk Staff can confirm that an insurance levy increase of approximately 22% is expected for the City of Cambridge for its 2021 insurance program. Risk Staff, in collaboration with our colleagues from all City departments, will continue to
develop policies and strategies to minimize the potential for future levy increases, and ensure that the City of Cambridge remains a desirable risk to insure.

Claims Administration

Risk Staff continue to work with Waterloo Regional Municipalities Insurance Pool to adjust all of the City’s insurance claim files. In 2020, an incident/claim management system, CAMMS-Incident, was procured and implemented as part of the City’s Enterprise Risk Management Program. This tool provides the City of Cambridge with the opportunity to better track its insurance claims, monitor trends, and link insurance claims to risk exposures with the aim of proactively adopting loss prevention measures as well as minimizing the possibility of future occurrences.

With the implementation of CAMMS-Incident, Risk Staff completed an audit of the City’s claim history, validated the claim numbers, and established a new reporting format for claims that is based on their respective lines of insurance coverage. The City’s claim experience under this new format over the past 3 years, along with current open claim files are noted in the illustrations below:

![New Claims Chart](chart.png)

*The illustration above shows the type and number of new claims received by the City within the past three years.*
Risk Staff continue to work with their colleagues from all City departments to ensure that the appropriate policies and procedures are implemented to minimize the exposures presented by the City’s claim experience.

Conclusion:

In 2021, Risk Staff plan to maintain and build on the successes of 2020 by working towards the advancement of the City’s risk management program to a fully defined program, and continuing to work collaboratively with our colleagues from all departments of the Corporation with the aim of minimizing the risk exposures affecting the City’s assets and operations.

Attachments

N/A

Approvals:

☐ Manager/Supervisor    ☒ Deputy City Manager    ☒ City Manager
The Honourable Justin Trudeau  
Prime Minister of Canada  
Office of the Prime Minister  
80 Wellington Street  
Ottawa, ON K1A 0A2  

June 21st 2021  

Re: Motion to Include the PSA Test for Men into the Medical Care  

Please be advised that on July 14th 2021 the Town of Plympton-Wyoming Council passed the following motion to support the Town of Cochrane’s motion (attached) requesting that the Federal and Provincial Governments move to have the PSA Test for men included in the national health care system and that it be made available for all Canadian men at no charge.  

Motion 6  
Moved by Mike Vasey, Seconded by Gary Atkinson that Council support item ‘m’ of correspondence from The Town of Cochrane regarding a motion to Include the PSA Test for Men into the Medical Care.  

Motion Carried.  

If you have any questions regarding the above motion, please do not hesitate to contact me by phone or email at ekwarcia@plympton-wyoming.ca.  

Sincerely,  

Erin Kwarcia  
Clerk  
Town of Plympton-Wyoming  

Cc: (via e-mail)  
Hon. Doug Ford Premier of Ontario,  
Hon. Patty Hajdu, Minister of Health (Canada)  
Hon. Christine Elliott, Deputy Premier and Minister of Health (Ontario)  
All Municipalities  
All First Nation Communities
“Via Email: justin.trudeau@parl.gc.ca

June 24th, 2021

The Honourable Justin Trudeau
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON
K1A 0A2

Dear Prime Minister Trudeau:

Re: Motion to Include the PSA Test for Men into the Medical Care

This will serve to advise you that Council, at its regular meeting held Tuesday, June 22nd, 2021, passed the following resolution:

“Resolution No. 182-2021
Moved By: Robert Hutchinson Seconded By: Daniel Belisle

WHEREAS the male population has been made to pay for prostrate blood test and whereas 11 Canadian men will die of prostrate cancer every day and

WHEREAS 1.5 million Canadian men are not seeking the early detection PSA testing and

WHEREAS prostrate cancer is the most common cancer in men and

WHEREAS when detected early the survival rate is close to 100% and detected late 3 of 4 men will be lost and

WHEREAS men who wish to have this test done have to pay $33.00 for the test
THEREFORE I Robert Hutchinson move that both the Federal and Provincial Governments move to have this test included in the national health care system and that it be made available for all Canadian men at no charge and further that the Government make every effort to have this become a reality sooner than later as stated above every day that goes by another 11 men will die of this avoidable disease and

FURTHERMORE that this motion be distributed to Right Honourable Justin Trudeau Prime Minister of Canada, Honourable Doug Ford Premier of Ontario, Minister of Health (Canada) Honourable Patty Hajdu, Deputy Premier and Minister of Health (Ontario) Honourable Christine Elliott, all municipalities, and all First Nation Communities.

Carried"

Your attention to this matter is greatly appreciated!

Yours Truly,

THE CORPORATION OF THE TOWN OF COCHRANE

Alice Mercier
Clerk

/c.

/c.c.: Hon. Doug Ford Premier of Ontario,
Hon. Patty Hajdu, Minister of Health (Canada)
Hon. Christine Elliott, Deputy Premier and Minister of Health (Ontario)
All Municipalities
All First Nation Communities
Sent via E-Mail

David Lametti
6415 Monk Blvd.
Montréal, Quebec
H4E 3H8
David.Lametti@parl.gc.ca

Dear David Lametti, Minister of Justice, Attorney General of Canada

Re: Resolution 272-21 – Support for Bill C-6 An Act to amend the Criminal Code (Conversion Therapy)

Please be advised that the Municipal Council of the Corporation of the Town of Cobourg at its Regular Council meeting held on June 28, 2021 passed the following Resolution in regards to Councils support for Bill C-6 An Act to amend the Criminal Code (Conversion Therapy).

Resolution 272-21

WHEREAS at the Committee of the Whole Meeting on June 21, 2021, Council considered a Memo from the Secretary of the Equity, Diversity and Inclusion Committee regarding support for Bill C-6 An Act to amend the Criminal Code (Conversion Therapy)

NOW THEREFORE BE IT RESOLVED THAT Council send a letter of support be sent to all municipalities in the County of Northumberland, Phillip Lawrence Member of Federal Parliament for Northumberland— Peterborough South and David Piccini, Member of Provincial Parliament for Northumberland-Peterborough South, and all other municipalities in Ontario.

The accompanying Council Resolution Sheet has been enclosed in this letter for your information.

Yours truly,

Brent Larmer
Municipal Clerk/Manager of Legislative Services
Legislative Services Department

Encl.
Resolution 272-21
WHEREAS at the Committee of the Whole Meeting on June 21, 2021, Council considered a Memo from the Secretary of the Equity, Diversity and Inclusion Committee regarding support for Bill C-6 An Act to amend the Criminal Code (Conversion Therapy)

NOW THEREFORE BE IT RESOLVED THAT Council send a letter of support be sent to all municipalities in the County of Northumberland, Phillip Lawrence Member of Federal Parliament for Northumberland—Peterborough South and David Piccini, Member of Provincial Parliament for Northumberland-Peterborough South, and all other municipalities in Ontario.
The following Motion was adopted at the Thursday, June 17, 2021 Cobourg Equity Diversity and Inclusion Advisory Committee (EDIAC) Meeting:

Moved by Member Councillor Beatty

THAT the Equity Diversity and Inclusion Advisory Committee recommend Council write a letter of support to Justin Trudeau, Prime Minister of Canada and David Lametti the Minister of Justice and Attorney General and the Federal Government on behalf of Municipal Council in support of Bill C-6, being an act to amend the Criminal Code of Canada (Conversion Therapy) as it has been presented without any amendments; and

FURTHER THAT this motion and the letter of support be sent to all municipalities in the County of Northumberland, Phillip Lawrence Member of Federal Parliament for Northumberland—Peterborough South and David Piccini, Member of Provincial Parliament for Northumberland-Peterborough South, and all other municipalities in Ontario.

Carried
July 20, 2021

The Honourable Doug Ford  
Premier of Ontario  
Legislative Building, Queen's Park  
Toronto, ON M7A 1A1  
premier@ontario.ca  

Dear Premier Ford,

RE: Support Resolution – Lyme Disease Awareness Month

Please be advised that, at its meeting on July 14, 2021, the Council of the Municipality of Shuniah resolved as follows:

That Council hereby supports the resolution from the City of St. Catherine’s regarding the Lyme Disease Awareness Month, dated June 11, 2021.

A copy of the above noted resolution is enclosed for your reference and consideration. We kindly request your support and endorsement for the Lyme Disease Awareness Month.

Yours truly,

Kerry Bellamy  
Clerk

Cc: The Honourable Christine Elliott, Minister of Health  
Association of Municipalities of Ontario (AMO)  
Local MPP’s  
Thunder Bay District Health Unit  
All Ontario Municipalities
THAT Council hereby supports the attached resolution from the City of St. Catharines regarding the Lyme Disease Awareness Month, dated June 11, 2021; and

WHEREAS May is Lyme Disease National Awareness Month; and

WHEREAS Ontario Health does not cover treatment and testing for all strains of Lyme Disease; and

WHEREAS Lyme Disease is a crippling disease if not diagnosed and treated appropriately;

THEREFORE BE IT RESOLVED the Municipality supports the resolution of the City of St. Catharines call on the Ontario government to expand testing to all strains of Lyme Disease and improve the level of treatment and care for those diagnosed with this crippling disease; and

BE IT FURTHER RESOLVED the Premier of Ontario, Ontario Ministry of Health, local MPPs, Thunder Bay District Health Unit, the Association of Municipalities of Ontario and all Ontario municipalities be sent correspondence of Council’s decision.
BE IT RESOLVED THAT Council support the Town of Halton Hills Resolution 2021-0115 regarding the elimination of LPAT; and

THAT this resolution be circulated to The Honourable Doug Ford, Minister of Municipal Affairs and Housing, the District of Muskoka and area municipalities, and the OLT.
BE IT RESOLVED THAT Council support the Town of Fort Erie Resolution dated May 31, 2021 regarding capital gains tax on primary residence; and

THAT this resolution be circulated to The Right Honourable Justin Trudeau, The Honourable Doug Ford, the District of Muskoka and area municipalities.

Peter Koetsier
Mayor
July 7, 2021

SENT VIA EMAIL/MAIL TO:

ClubLink Corporation ULC  markf@davieshowe.com
ClubLink Holdings Ltd.  KyleG@davieshowe.com
The Honourable Doug Ford,  doug.fordco@pc.ola.org
Premier of Ontario  steve.clark@pc.ola.org
The Honourable Steve Clark, Minister of  Lisa.macleodco@pc.ola.org
Municipal Affairs and Housing  doug.downey@pc.ola.org
The Honourable Lisa MacLeod, Minister of  graham.milne@halton.ca
Heritage, Sport, Tourism and Culture  steve.clark@pc.ola.org
The Honourable Doug Downey, Attorney  Lisa.macleodco@pc.ola.org
General  doug.downey@pc.ola.org
Region of Halton  graham.milne@halton.ca
City of Burlington  kevin.arjoon@burlington.ca
Town of Milton  townclerk@milton.ca
Town of Halton Hills  valeriep@haltonhills.ca
Association of Municipalities Ontario  amo@amo.on.ca
Andrea Horwath, Leader of the Official  horwatha-qp@ndp.on.ca
Opposition  steven.crawford@pc.ola.org
Stephen Crawford, MPP, Oakville  effie.triantafilopoulos@pc.ola.org
Oakville North – Burlington  jane.mckenna@pc.ola.org
The Honourable Jane McKenna, MPP,  Ted.arnott@pc.ola.org
Burlington  parm.gill@pc.ola.org
The Honourable Ted Arnott, MPP, Wellington-  gpopp2@cogeco.ca
Halton Hills  townclerk@milton.ca
The Honourable Parm Gill, MPP, Milton  valeriep@haltonhills.ca
Fairway Hills Community Association  amo@amo.on.ca

Subject: Request for Minister Zoning Order to Protect Glen Abbey

At its special meeting on July 6, 2021, Oakville Town Council approved the following resolution with respect to the subject item noted above:

WHEREAS the Glen Abbey Golf Course is a significant cultural heritage landscape that has been designated by the Council of the Town of Oakville as a property of cultural heritage value or interest under section 29 of the Ontario Heritage Act;

AND WHEREAS the owner of the Glen Abbey Golf Course, ClubLink Corporation ULC and ClubLink Holdings Limited (ClubLink), has made an application under the Ontario Heritage Act to demolish the Glen Abbey Golf Course to facilitate a residential and commercial development of the property;

AND WHEREAS ClubLink has also made applications to the Town under the Planning Act to permit the redevelopment of the Glen Abbey Golf Course for residential and commercial purposes;

AND WHEREAS the demolition of the Glen Abbey Golf Course and proposed redevelopment would result in the cultural heritage value of the property not being conserved as required by the Provincial Policy Statement and A place to Grow: Growth Plan for the Greater Golden Horseshoe;

AND WHEREAS both the Provincial Policy Statement and the Growth Plan require the integration of land use planning, growth management, transit-supportive development, intensification and infrastructure planning;

AND WHEREAS in accordance with the policy direction in the Provincial Policy Statement, Growth Plan, and Halton Region Official Plan, the Town through the Livable Oakville Official Plan has established an urban structure based on strategic growth areas aligned with planned transit infrastructure, which are to be the focus for accommodating intensification and higher density mixed uses in a transit supportive manner;

AND WHEREAS the redevelopment proposed by ClubLink for the Glen Abbey Golf Course lands would undermine the Town’s urban structure;

AND WHEREAS ClubLink has appealed its demolition application, redevelopment applications, and other planning instruments adopted by the Town to the Ontario Land Tribunal;

AND WHEREAS the Tribunal has scheduled a hearing of about 25 weeks in duration to consider such appeals; and the Town and the Region of Halton are parties to that hearing in order to protect the Glen Abbey Golf Course cultural heritage landscape and to ensure the Town’s urban structure is upheld;
AND WHEREAS protecting precious cultural heritage resources within the Town and requiring that development conforms to the Town’s planned urban structure are fundamental to ensuring the social, environmental and economic well-being of the citizens of the Town;

AND WHEREAS the conservation of irreplaceable cultural heritage resources to support the social, economic and cultural well-being of communities, and the management of growth in a way that ensures sustainable, transit-supportive development through the integration of development planning and infrastructure planning, are matters of provincial concern;

NOW THEREFORE BE IT RESOLVED

THAT the Province is requested to use the following tools:

1. an order by the Minister of Municipal Affairs and Housing under section 47 of the Planning Act to ensure the conservation of the Glen Abbey Golf Course cultural heritage landscape;

2. special legislation to ensure the conservation of the Glen Abbey Golf Course cultural heritage landscape;

3. an order by the Minister of Municipal Affairs and Housing establishing the Glen Abbey Golf Course lands as a development planning area under the Ontario Planning and Development Act, and preparation and approval of the development plan to ensure the conservation of the Glen Abbey Golf Course cultural heritage landscape; and

4. that the Minister advise the Ontario Land Tribunal under section 22(11.1) and section 17(51) of the Planning Act that a matter of provincial interest is, or is likely to be, adversely affected by the amendment in respect of which the appeal is made regarding ClubLink’s proposed official plan amendment (PL171084) and ClubLink’s appeals of Town of Oakville official Plan Amendment No. 15 (PL180580) and Town of Oakville Official Plan Amendment No. 24 (PL180158).

AND FURTHER THAT the province is requested to fully support the Town and the Region in proceedings related to the conservation of the Glen Abbey Golf Course cultural heritage landscape and protection of the Town’s urban structure.

1. That the letter to Mayor Burton, from the Minister of Municipal Affairs and Housing, dated June 16, 2021, assuring that the future use, heritage protection and related matters concerning the Glen Abbey Golf Course lands are not only of significant local interest, but are also matters of provincial interest, and requesting Town Council identify, through a Council resolution,
Subject: Request for Minister Zoning Order to Protect Glen Abbey

if there is a specific proposal for the use of any provincial tool in relation to the lands, be received;

2. That the letter to Mayor Burton, from Member of Provincial Parliament Stephen Crawford, dated June 21, 2021, urging Town Council to formally request, through a Council resolution, that Minister Clark issue a Minister’s Zoning Order to protect the Glen Abbey Golf Club, be received;

3. That the report from the Legal Department, dated June 29, 2021, be received;

4. That the Mayor be authorized to write to the Minister of Municipal Affairs and Housing, in response to the Minister’s letter, to convey Councils’ request for the use of provincial tools in relation to the Glen Abbey cultural heritage landscape; and

5. That any Council resolution on this matter be forwarded to: Clublink Corporation ULC and Clublink Holdings Ltd., Premier Doug Ford, the Honourable Steve Clark, Minister of Municipal Affairs and Housing, the Honourable Lisa MacLeod, Minister of Heritage, Sport, Tourism and Culture Industries, the Honourable Doug Downey, Attorney General, the City of Burlington, the Town of Halton Hills, the Town of Milton, the Association of Municipalities of Ontario, the leaders of the Provincial opposition parties, Halton’s MPPs, the Greater Golden Horseshoe municipalities, Conservation Halton and the Fairway Hills Community Association.

Should you have any questions regarding this matter or should you require additional information, please contact Vicki Tytaneck, Town Clerk at 905-845-6601, extension 2003, or email vicki.tytaneck@oakville.ca

Sincerely,

Vicki Tytaneck
Vicki Tytaneck
Town Clerk

cc. Greater Golden Horseshoe Municipalities
   Mayor Rob Burton, Town of Oakville
   Doug Carr, Town Solicitor, Town of Oakville
July 12, 2021

Right Honourable Justin Trudeau
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa ON K1A 0A2

Dear Prime Minister Trudeau:

This is to advise that City Council, at a meeting held on Monday June 28, 2021, passed the following resolution with respect to Motion M-84 Anti-Hate Crimes and Incidents and private member’s bill Bill-C 313 Banning Symbols of Hate Act:

“WHEREAS racism and hate crimes in Kitchener have been on the rise since the start of the global pandemic; and,

WHEREAS the City of Kitchener continues to seek opportunities to dismantle systemic racism; and,

WHEREAS the City’s Strategic Plan has identified Caring Community as a priority, and the proposed motion M-84 Anti-hate crimes and incidents and private member’s bill Bill-C 313 Banning Symbols of Hate Act supports several of the bodies of work currently being moved forward under this strategic goal; and,

WHEREAS MP Peter Julian’s motion M-84 Anti-hate crimes and incidents and private member’s bill Bill-C 313 Banning Symbols of Hate Act is an opportunity to make all Canadians feel safer in the communities that they live;

THEREFORE IT BE RESOLVED that the City of Kitchener endorses MP Peter Julian’s private member’s motion, Motion M-84 Anti-Hate Crimes and Incidents and his private member’s bill Bill-C 313 Banning Symbols of Hate Act; and,

THEREFORE BE IT FURTHER RESOLVED that a copy of this resolution be sent to the Right Honourable Justin Trudeau, Minister of Municipal Affairs Steve Clark, Minister of Citizenship and Multiculturalism Parm Gill, to the local
MP’s and MPP’s, to the Federation of Canadian Municipalities, to the Association of Municipalities Ontario, and all other municipalities in Ontario."

Yours truly,

C. Tarling
Director of Legislated Services
& City Clerk

c: Hon. Minister Steve Clark
   Hon. Minister Parm Gill
   Mike Harris (Kitchener Conestoga), MPP
   Amy Fee (Kitchener South-Hespeler), MPP
   Laura Mae Lindo (Kitchener Centre), MPP
   Catherine Fife (Waterloo), MPP
   Raj Saini (Kitchener Centre), MP
   Tim Louis (Kitchener Conestoga), MP
   Bardish Chagger (Waterloo), MP
   Marwan Tabbara (Kitchener South-Hespeler), MP
   Association of Municipalities of Ontario (AMO)
   Ontario Municipalities
July 12, 2021

Right Honourable Justin Trudeau
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa ON  K1A 0A2

Dear Prime Minister Trudeau:

This is to advise that City Council, at a meeting held on Monday June 28, 2021, passed the following resolution with respect to the rising cost of building materials:

“WHEREAS the prices for construction materials have seen dramatic increases during the pandemic; and,

WHEREAS reports by Statistics Canada noted that the price of lumber increased by 68 percent between March 2020 and March 2021, while fabricated metal products and construction material rose by 9 percent; and,

WHEREAS the Province of Ontario has seen an accelerated overall increase in demands for construction; and,

WHEREAS the Province of Ontario has deemed residential construction as essential activity during province-wide emergency declarations and stay-at-home orders; and,

WHEREAS Kitchener City Council considers it a matter of public interest as the increase in rates and demand could result in unsustainable costs on the local construction industry;

THEREFORE BE IT RESOLVED the City of Kitchener advocate to the Federal and Provincial Governments to review actions that could be taken to help mitigate or offset the impacts related to the rising cost of building materials; and;

THEREFORE BE IT FINALLY RESOLVED that a copy of this resolution be forwarded to the Right Honourable Justin Trudeau; Honourable Doug Ford,
Premier Ontario; Honourable Peter Bethlenfalvy, Minister of Finance; Honourable Hon. Victor Fedeli, Minister of Economic Development, Steve Clark, Minister of Municipal Affairs; Job Creation and Trade; local MP’s and MPP’s, to the Federation of Canadian Municipalities, Association of Municipalities of Ontario, and all other municipalities in Ontario."

Yours truly,

C. Tarling
Director of Legislated Services
& City Clerk

c: Hon. Premiere Doug Ford
Hon. Minister Peter Bethlenfalvy
Hon. Minister Victor Fedeli
Hon. Minister Steve Clark
Federation of Canadian Municipalities
Association of Municipalities of Ontario (AMO)
Ontario Municipalities