

2019 CITY OF CAMBRIDGE

# BUDGET

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2019 Budget Details - Capital

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## Budget Details

### Capital Forecast Details

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>Opening balance:</b>	\$ 1,244,400	\$ 3,060,400	\$ 151,600	\$ 379,400	\$ 262,900	\$ 647,300	\$ 1,008,000	\$ 1,180,600	\$ 2,313,800	\$ 1,851,700
Under (over) previous year										
<b>Capital levy funding:</b>										
Capital levy (incl reduction to Capital Levy)	7,253,900	7,544,100	10,454,000	10,872,200	11,307,100	11,759,400	12,229,800	12,719,000	13,227,800	13,756,900
Special capital levy	2,175,900	2,507,800	-	-	-	-	-	-	-	-
<b>Total current year capital levy funding</b>	<b>10,674,200</b>	<b>13,112,300</b>	<b>10,605,600</b>	<b>11,251,600</b>	<b>11,570,000</b>	<b>12,406,700</b>	<b>13,237,800</b>	<b>13,899,600</b>	<b>15,541,600</b>	<b>15,608,600</b>
<b>Total funding available</b>	<b>10,674,200</b>	<b>13,112,300</b>	<b>10,605,600</b>	<b>11,251,600</b>	<b>11,570,000</b>	<b>12,406,700</b>	<b>13,237,800</b>	<b>13,899,600</b>	<b>15,541,600</b>	<b>15,608,600</b>
<b>Less funding committed:</b>										
Contr to Facility/Parking Maint RF	300,000	300,000	400,000	500,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000
Contr to Equipment Reserve	1,050,000	1,050,000	900,000	750,000	600,000	450,000	300,000	200,000	100,000	-
Contr to Historic City Hall Maint RF	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Contr to Public Art RF	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total funding committed</b>	<b>1,475,000</b>	<b>1,475,000</b>	<b>1,425,000</b>	<b>1,375,000</b>	<b>1,325,000</b>	<b>1,275,000</b>	<b>1,225,000</b>	<b>1,225,000</b>	<b>1,225,000</b>	<b>1,225,000</b>
<b>Allowable capital levy</b>	<b>9,199,200</b>	<b>11,637,300</b>	<b>9,180,600</b>	<b>9,876,600</b>	<b>10,245,000</b>	<b>11,131,700</b>	<b>12,012,800</b>	<b>12,674,600</b>	<b>14,316,600</b>	<b>14,383,600</b>
<b>Submitted capital levy</b>	<b>6,138,800</b>	<b>11,485,700</b>	<b>8,801,200</b>	<b>9,613,700</b>	<b>9,597,700</b>	<b>10,123,700</b>	<b>10,832,200</b>	<b>10,360,800</b>	<b>12,464,900</b>	<b>11,335,300</b>
<b>Under (over) Council guidelines</b>	<b>\$ 3,060,400</b>	<b>\$ 151,600</b>	<b>\$ 379,400</b>	<b>\$ 262,900</b>	<b>\$ 647,300</b>	<b>\$ 1,008,000</b>	<b>\$ 1,180,600</b>	<b>\$ 2,313,800</b>	<b>\$ 1,851,700</b>	<b>\$ 3,048,300</b>

## Budget Details

### Capital Forecast Details

	Operating Impact 2019	Operating Impact 2020	Operating Impact 2021	Operating Impact 2022
<b>Tax Supported Operating Impacts From Capital</b>				
Corporate Services				
Fire Services	\$1,443,900	\$429,300	\$289,400	\$196,000
Technology Services	\$206,200	\$27,500	\$160,000	\$20,000
Financial Services				
Total Corporate Services	\$1,650,100	\$456,800	\$449,400	\$216,000
Corporate Enterprise				
Sustainable Design & Development				
Fleet Services	(\$17,000)			
Total Corporate Enterprise	(\$17,000)			
Community Development				
Admin. Community Development			\$9,000	\$9,000
Engineering & Transportation Services	(\$2,000)			\$2,000
Public Works	\$28,000	\$169,400	\$69,800	\$133,100
Building Services				
Parks, Recreation & Culture	\$157,200	\$19,600	\$805,700	\$1,866,900
Total Community Development	\$183,200	\$189,000	\$884,500	\$2,011,000
Corporate Expenditures				
Corporate Financing		\$2,022,600	\$2,206,100	\$183,500
Total Corporate Expenditures		\$2,022,600	\$2,206,100	\$183,500
Library				
Library	\$296,000			
Total Library	\$296,000			
<b>Total Tax Supported Impacts From Capital Projects</b>	<b>\$2,112,300</b>	<b>\$2,668,400</b>	<b>\$3,540,000</b>	<b>\$2,410,500</b>
<b>Water Utility Operating Impacts From Capital</b>				
Water				
Water & Sewer billing	\$138,200	\$69,800	\$70,400	
Water General / Admin	\$6,100	\$100,500	\$81,700	\$34,000
Watermain Maintenance		\$5,000	\$12,000	
Water Meter Management	\$7,700			
Total Water	\$152,000	\$175,300	\$164,100	\$34,000
Sewer				
Sewer General/Admin	(\$144,000)	(\$81,500)	(\$149,200)	\$12,000
Sewer Line Maintenance			\$12,000	
Sewer Pumping Stations	\$30,000			
Total Sewer	(\$114,000)	(\$81,500)	(\$137,200)	\$12,000
<b>Total Water Utility Impacts From Capital Projects</b>	<b>\$38,000</b>	<b>\$93,800</b>	<b>\$26,900</b>	<b>\$46,000</b>

# Budget Details

## Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
<b>2019</b>						
A/00389-30 INFRASTRUCTURE DESIGN (19C014)	\$500,000	150,000	0	350,000	0	0
A/00390-40 Main Street Streetscaping (19C023)	\$2,920,000	0	0	0	0	2,920,000
A/00391-40 Reg Prj / King St Phase 1 & 2 (Dover to Bishop) (19C028)	\$5,700,000	0	0	3,710,000	0	1,990,000
A/00392-40 Regional Project - Franklin Blvd Improvements Year 2 North (19C033)	\$1,868,000	0	568,000	1,300,000	0	0
A/00396-40 Melrose St and Frederick St Reconstruction (19C038)	\$1,420,000	70,000	0	810,000	540,000	0
A/00397-40 Elliott St and Burrows St Reconstruction (19C040)	\$2,335,000	80,000	0	1,405,000	850,000	0
A/00400-10 General Technology Enhancements (19F001)	\$200,000	200,000	0	0	0	0
A/00414-40 FIRE HALL INFRASTRUCTURE - FIRE STATION 2 (19G003)	\$250,000	0	0	250,000	0	0
A/00417-40 Energy Management - Galt Arena (19G008)	\$381,000	50,000	0	31,000	300,000	0
A/00419-40 Outdoor Relamping - West River Walkways/Soper Park (21G006)	\$80,000	80,000	0	0	0	0
A/00424-40 Fire Station #3 - Roof Replacement (19H009)	\$150,000	0	0	150,000	0	0
A/00425-40 Cemetery Improvements (19M002)	\$400,000	0	0	400,000	0	0
A/00426-40 New Hope Columbarium (19M003)	\$75,000	0	0	75,000	0	0
A/00428-10 Bunker Gear (19Q002)	\$178,000	178,000	0	0	0	0
A/00429-10 Station Alerting System (19Q004)	\$100,000	100,000	0	0	0	0
A/00431-40 East Side 3132 EW Collector Rd (NS Collector to Municipal Boundary) (19S003)	\$2,692,000	0	2,692,000	0	0	0
A/00432-40 East Side 3128 NS Collector (Allendale Rd to EW Collector) (19S004)	\$15,628,000	0	14,029,000	0	0	1,599,000
A/00433-40 EAST SIDE LANDS 3401 STAGE 1 LANDS INTERIM PUMPING STATION - CONSTRUCTION (19S010)	\$3,978,000	0	3,978,000	0	0	0
A/00437-20 SANITARY SEWER MODEL CALIBRATION (19Y009)	\$114,000	0	114,000	0	0	0
A/00439-40 QUEEN ST PUMPING STATION CONST & DECOMMISSIONING (19Y011)	\$2,200,000	0	0	2,200,000	0	0
A/00440-40 Wright Ave and Goldie Ave Reconstruction (19C039)	\$1,670,000	115,000	0	765,000	790,000	0
A/00448-40 Railway Improvements (20C030)	\$100,000	100,000	0	0	0	0
A/00449-30 Allendale Road (Fountain Street to N-S Collector) - Design	\$758,800	41,000	717,800	0	0	0
A/00666-10 Land Acquisition 1 - CONFIDENTIAL	\$1,750,000	583,300	1,166,700	0	0	0
A/00668-40 Hewat Street and Edgar Street Reconstruction	\$1,450,000	80,000	0	820,000	550,000	0
A/00669-40 Old Mill Road Culvert Rehabilitation	\$400,000	400,000	0	0	0	0
A/00670-40 Trenchless Sanitary Sewer Rehabilitation (CIPP)	\$750,000	0	0	750,000	0	0
A/00671-40 Blair Road Reconstruction	\$1,965,000	85,000	0	1,230,000	650,000	0
A/00673-40 Francis Street Reconstruction	\$1,870,000	80,000	0	1,140,000	650,000	0
A/00679-30 Blenheim Road Design	\$1,051,600	225,500	812,900	13,200	0	0
A/00680-40 Urban Forest Renewal (2019)	\$500,000	500,000	0	0	0	0
A/00681-40 Hespeler Arena Entrance Improvement	\$150,000	150,000	0	0	0	0
A/00682-40 W.G. Johnson Redundancy Boiler	\$65,000	15,000	0	0	50,000	0
A/00685-40 Riverbluff's Dock Replacement	\$90,000	90,000	0	0	0	0
A/00686-40 Riverside Park Path Lighting	\$95,000	95,000	0	0	0	0
A/00687-40 Witmer Park Improvement	\$260,000	60,000	0	0	200,000	0

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### Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00688-30 Historic City Hall Belfry Restoration Design - Phase I	\$50,000	50,000	0	0	0	0
A/00689-20 Strategic Plan (2020-2023)	\$100,000	100,000	0	0	0	0
A/00690-40 Security Cameras Phase 3	\$200,000	200,000	0	0	0	0
A/00691-40 Elgin St Storage Building Air Exhaust System	\$100,000	100,000	0	0	0	0
A/00692-40 1800 Rogers Dr Brick and Lintel Repairs	\$85,000	85,000	0	0	0	0
A/00734-20 Hespeler Village Core Area Parking Study	\$57,000	5,700	51,300	0	0	0
A/00735-40 Newman Drive Sidewalk Installation	\$70,000	0	0	0	0	70,000
A/00736-40 Radford Road Cul-de-Sac - Construction	\$83,000	41,500	41,500	0	0	0
A/00738-20 Growth Management Study Update (2019)	\$250,000	70,000	180,000	0	0	0
A/00746-10 Land Acquisition 2 - Confidential	\$650,000	500,000	0	0	0	150,000
A/00747-40 Rehabilitation of Stormwater Management (SWM) Ponds 106 & 145	\$500,000	40,000	0	0	460,000	0
A/00753-40 Burnett Sanitary Pumping Station	\$433,700	0	0	433,700	0	0
A/00754-40 Eagle St. Pumping Station	\$308,000	0	0	308,000	0	0
A/00758-40 Trail Bridge Replacements (2019)	\$637,000	137,000	0	0	500,000	0
A/00759-40 New Hope/Parklawn Office - Repaving/Replacement of Roads/Sidewalks	\$60,600	0	0	60,600	0	0
A/00760-40 Mountview Cemetery - Repaving/Replacement of Roads	\$151,500	0	0	151,500	0	0
A/00761-40 Heritage restoration and flat roof CCA/DDC	\$417,000	0	0	417,000	0	0
A/00785-20 Corporate Facilities Master plan and Fueling Strategy	\$250,000	30,600	219,400	0	0	0
A/00788-40 ActiveNet Roadmap Implementation 2019	\$75,000	75,000	0	0	0	0
A/00790-40 cityONE Enhancements 2019	\$200,000	200,000	0	0	0	0
A/00793-20 Corporate Payment System Upgrade Assessment 2019	\$75,000	75,000	0	0	0	0
A/00795-40 Enterprise Content Management Implementation 2019	\$125,000	125,000	0	0	0	0
A/00796-40 Fire Technology Strategy Implementation 2019	\$250,000	250,000	0	0	0	0
A/00797-40 GIS Strategy implementation 2019	\$100,000	100,000	0	0	0	0
A/00798-40 Service Desk Configuration Management and IT Asset Management 2019	\$90,000	90,000	0	0	0	0
A/00861-20 Parkland Strategy	\$227,300	43,200	184,100	0	0	0
A/00866-40 Special Event Public Safety Barricades	\$120,000	120,000	0	0	0	0
A/00867-10 Library Materials (2019)	\$103,000	10,300	92,700	0	0	0
A/00868-10 Library Computer Equipment (2019)	\$150,000	150,000	0	0	0	0
A/00889-10 Equipment Growth (2019)	\$819,100	12,700	511,900	294,500	0	0
A/00895-10 Equipment Replacement (2019)	\$991,000	0	0	920,000	0	71,000
<b>2020</b>						
A/00393-40 Dundas Street – Phase 1 (Hespeler to Beverly)	\$140,000	0	0	140,000	0	0
A/00394-40 Dover Street PS - Construction (19C036)	\$4,000,000	0	2,400,000	1,600,000	0	0
A/00398-40 Goddard Cres & Heroux Devtek Drive Top-coat Asphalt (19D003)	\$500,000	0	0	500,000	0	0
A/00407-10 RDMS Upgrade (19F060)	\$200,000	200,000	0	0	0	0
A/00420-40 Preston Auditorium Addition (19G010)	\$1,600,000	1,600,000	0	0	0	0

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Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00421-40 Market Building Renovations (19H005)	\$750,000	0	0	750,000	0	0
A/00430-20 Station Location Study- Review of Master Fire Plan (19Q005)	\$50,000	0	50,000	0	0	0
A/00434-40 SE Galt 3238 Main St & Wesley Blvd Water & Sewer Instal (19S011)	\$1,335,700	0	1,335,700	0	0	0
A/00435-40 SE Galt 3237 Dundas St PS, Forcemain & Watermain (19S012)	\$3,786,300	0	3,786,300	0	0	0
A/00436-40 SE Galt 3245 Vanier Dr WM Upsizing Wesley Blvd - Dundas St (19S017)	\$297,000	0	297,000	0	0	0
A/00442-40 BRIDGE & CULVERT RENEWAL (20C003)	\$480,000	480,000	0	0	0	0
A/00443-40 SUSTAINABLE INFRASTRUCTURE RENEWAL (20C011)	\$9,040,000	0	0	6,040,000	3,000,000	0
A/00444-30 INFRASTRUCTURE DESIGN (20C013)	\$500,000	150,000	0	350,000	0	0
A/00446-30 TOWNLINE ROAD DETAILED DESIGN (20C027)	\$600,000	193,200	406,800	0	0	0
A/00447-40 Dam Reconstruction - 3217 Riverside Dam (20C029)	\$5,400,000	0	0	0	0	5,400,000
A/00449-40 East Side 3127 Allendale Rd Improve(Fountain St - EW Collector) (20C031)	\$5,988,400	324,000	5,664,400	0	0	0
A/00451-20 Official Plan Update (20E006)	\$200,000	0	200,000	0	0	0
A/00452-10 General Technology Enhancements (20F001)	\$225,000	225,000	0	0	0	0
A/00460-40 HERITAGE BDG RENOVATIONS - GALT LITTLE THEATRE (20G005)	\$100,000	100,000	0	0	0	0
A/00462-40 Allan Reuter Centre Roof Replacement (20G014)	\$325,000	325,000	0	0	0	0
A/00463-40 Multi Plex Construction (20H003)	\$63,500,000	0	22,763,000	0	0	40,737,000
A/00464-40 Neighbourhood Park Dev (20K001)	\$250,000	25,000	225,000	0	0	0
A/00465-40 Multi-Use Trail Development (20K002)	\$122,000	12,000	110,000	0	0	0
A/00466-40 Urban Forest Renewal (2020) (20K007)	\$750,000	750,000	0	0	0	0
A/00468-40 Gail St Park - Playground Replacement Prg (20K009)	\$52,000	52,000	0	0	0	0
A/00470-40 Northview Heights Lookout Park - Playground Replacement Prg (20K011)	\$70,000	70,000	0	0	0	0
A/00471-30 Fountain St Soccer Facility Design	\$151,500	15,200	136,300	0	0	0
A/00472-40 Chaplin Park Sportsfield Redevelopment (20K013)	\$1,000,000	370,000	630,000	0	0	0
A/00473-40 Parklawn Columbarium (20M004)	\$75,000	0	0	75,000	0	0
A/00474-10 Bunker Gear (20Q001)	\$178,000	178,000	0	0	0	0
A/00475-10 LIBRARY MATERIALS (20R001)	\$105,000	10,500	94,500	0	0	0
A/00476-10 COMPUTER EQUIPMENT (20R003)	\$112,000	112,000	0	0	0	0
A/00479-10 Library Website Upgrade (20R011)	\$66,000	66,000	0	0	0	0
A/00480-40 SE Galt Main St 3239 Water Main Ext East of Wesley Blvd (20S003)	\$415,800	0	415,800	0	0	0
A/00481-40 East Side 3129 NS Collector (Allendale Rd to Middle Block Rd) (20S004)	\$693,000	0	693,000	0	0	0
A/00482-40 Cam West 2517 Future Bismark Dr Sanitary Trunk Sewer (20S005)	\$890,200	0	890,200	0	0	0
A/00483-40 Cam West 3243 Central SWM Facility Oversizing (20S006)	\$2,543,300	0	2,543,300	0	0	0
A/00484-40 Cam West 3244 Storm Sewer Outlet (20S007)	\$570,400	0	570,400	0	0	0
A/00485-40 Cam West 2101 Water Main Instal Blenheim Rd to Freure Dr (20S008)	\$902,600	0	902,600	0	0	0
A/00626-40 LIBRARY ROOF REPLACEMENT - QS 1968 (25R005)	\$275,000	275,000	0	0	0	0
A/00667-40 Forest Rd Reconstruction	\$1,460,000	500,000	0	960,000	0	0
A/00672-40 Elgin Street North Utility Relocations	\$350,000	116,000	0	234,000	0	0

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Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00674-40 Lutz Street Reconstruction and Mill Street Parking Lot Reconstruction	\$1,670,000	1,300,000	0	370,000	0	0
A/00676-40 Railway Improvements (2020)	\$300,000	300,000	0	0	0	0
A/00678-40 Myers Road (Branchton Road to Water Street)	\$500,000	100,000	0	400,000	0	0
A/00679-40 Blenheim Road Reconstruction	\$8,371,100	815,400	6,365,200	249,200	941,300	0
A/00693-40 Greenhouse Repairs	\$101,000	0	0	101,000	0	0
A/00695-40 Gore Fountain	\$55,000	55,000	0	0	0	0
A/00696-40 Historic City Hall Restoration - Phase II	\$350,000	0	0	350,000	0	0
A/00712-40 Cambridge West 3242 West SWM Facility	\$339,500	95,000	244,500	0	0	0
A/00713-40 Cambridge West 3241 Devil's Creek SWM Facility	\$286,800	80,000	206,800	0	0	0
A/00739-20 Galt Core Heritage Conservation District Study (2020)	\$100,000	100,000	0	0	0	0
A/00742-20 Urban Design Guidelines (2020)	\$200,000	100,000	100,000	0	0	0
A/00743-20 Sign By-law review (2020)	\$150,000	75,000	75,000	0	0	0
A/00751-40 SWM Pond 155 Retrofit	\$165,000	165,000	0	0	0	0
A/00755-40 Russ Street Sanitary Pumping Station Renewal	\$275,000	0	0	275,000	0	0
A/00763-40 Parklawn Office/Chapel	\$80,800	0	0	80,800	0	0
A/00766-40 Roof Replacement for Storage Building - 247 Elgin St	\$100,000	100,000	0	0	0	0
A/00767-40 Decommissioning/Demolition 30 Milling St	\$200,000	200,000	0	0	0	0
A/00768-40 Galt Arena Rink Board replacement	\$75,000	0	0	75,000	0	0
A/00791-40 Corporate BI, Dashboard and Reporting 2019	\$200,000	200,000	0	0	0	0
A/00794-10 Council Chamber Audio and Video system upgrade 2019	\$264,000	264,000	0	0	0	0
A/00800-20 Work Management System Assessment 2019	\$200,000	200,000	0	0	0	0
A/00803-40 cityONE (SAP) Enhancements 2020	\$250,000	250,000	0	0	0	0
A/00804-40 Corporate Payment System Lifecycle Implementation 2020	\$250,000	250,000	0	0	0	0
A/00862-20 Older Adult Strategy	\$101,000	10,100	90,900	0	0	0
A/00888-20 Fire Dpt Technology Strategy Dev (2020)	\$140,000	140,000	0	0	0	0
A/00890-10 Equipment Growth (2020)	\$775,400	7,300	768,100	0	0	0
A/00896-10 Equipment Replacement (2020)	\$4,279,800	0	0	4,011,400	0	268,400
A/00905-40 Decommission George Hancock Pool	\$250,000	250,000	0	0	0	0
A/00906-40 Decommission Kinsmen Soper Park Pool	\$180,000	180,000	0	0	0	0
<b>2021</b>						
A/00459-40 Roof Replacement – Hesp Arena – Rink 2 (20G002)	\$315,000	315,000	0	0	0	0
A/00469-40 Lions Can Amer Splashpad (20K010)	\$252,500	25,300	227,200	0	0	0
A/00471-40 Fountain St Soccer Facility Construction (20K012)	\$6,060,000	606,000	5,454,000	0	0	0
A/00488-40 BRIDGE & CULVERT RENEWAL (21C003)	\$500,000	500,000	0	0	0	0
A/00489-40 SUSTAINABLE INFRASTRUCTURE RENEWAL (21C011)	\$10,500,000	0	0	7,500,000	3,000,000	0
A/00490-30 INFRASTRUCTURE DESIGN (21C013)	\$500,000	150,000	0	350,000	0	0
A/00491-40 Dickson St Streetscaping (21C022)	\$3,000,000	0	0	0	0	3,000,000

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Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00493-10 General Technology Enhancements (21F001)	\$225,000	225,000	0	0	0	0
A/00494-10 Laptop/Desktop Replacement 4Year Lifecycle (21F008)	\$300,000	300,000	0	0	0	0
A/00503-40 Lincoln Park - Playground Replacement Prg (21K007)	\$75,000	75,000	0	0	0	0
A/00504-40 Mountview Columbarium (21M005)	\$75,000	0	0	75,000	0	0
A/00505-10 SCBA (21Q001)	\$550,000	550,000	0	0	0	0
A/00507-40 SE Galt 2107 San Trunk Upsize East Boundary Main to Dundas P5 (21S003)	\$2,273,700	0	2,273,700	0	0	0
A/00508-40 Cambridge West Infrastructure Upsize (21S004)	\$790,800	0	790,800	0	0	0
A/00509-40 SE Galt Infrastructure Upsize (21S005)	\$3,135,300	0	3,135,300	0	0	0
A/00510-20 SANITARY LOCATE EQUIP & OPERATING PROCEDURE DEV (21Y007)	\$50,000	0	0	50,000	0	0
A/00536-40 Library Roof Replacement (Preston) (22R006)	\$275,000	275,000	0	0	0	0
A/00675-40 Elgin Street North (Glamis Road to CP Rail Crossing) Phase 1	\$6,560,000	1,839,600	0	2,770,000	1,120,400	830,000
A/00677-40 Parking Lot Renewal (2020)	\$220,000	220,000	0	0	0	0
A/00683-30 Mill Race Amphitheatre Consultation and Design	\$55,600	55,600	0	0	0	0
A/00698-40 Curtain Wall & Parapet Flashings City Hall	\$225,000	225,000	0	0	0	0
A/00699-40 Energy Management – Dickson/MacIntosh Arenas	\$400,000	400,000	0	0	0	0
A/00714-40 Dundas Street - Phase 2 (Beverly Street to Elgin Street)	\$462,000	200,000	0	262,000	0	0
A/00715-40 Fountain Street North (King Street to 401)	\$500,000	0	0	500,000	0	0
A/00741-20 HERITAGE MASTER PLAN REVIEW AND UPDATE	\$100,000	100,000	0	0	0	0
A/00749-40 SWM Pond 151 Retrofit	\$450,000	450,000	0	0	0	0
A/00756-30 King Street Sanitary Pumping Station - Design	\$150,000	0	0	150,000	0	0
A/00762-40 Trail Bridge Replacements (2021)	\$78,000	78,000	0	0	0	0
A/00764-40 New Hope Office/Chapel/Shop	\$60,600	0	0	60,600	0	0
A/00771-40 Churchill Park Picnic Pavillion/Pond Repairs	\$285,000	28,500	256,500	0	0	0
A/00772-40 Storage Building Repairs - 247 Elgin St	\$60,000	60,000	0	0	0	0
A/00802-30 cityONE (SAP) 5 YR Lifecycle Assessment and Planning 2020	\$100,000	100,000	0	0	0	0
A/00812-40 Work Order Management System enhancements 2021	\$200,000	200,000	0	0	0	0
A/00818-40 New Projects & Applications 2021	\$500,000	500,000	0	0	0	0
A/00863-20 Arts and Culture Master Plan	\$151,500	151,500	0	0	0	0
A/00864-20 Cemetery Master Plan	\$101,000	101,000	0	0	0	0
A/00872-10 Library Materials (2021)	\$107,000	10,600	96,400	0	0	0
A/00873-10 Library Computer Equipment (2021)	\$218,000	218,000	0	0	0	0
A/00875-40 Library Entrance Doors (QS)	\$70,000	70,000	0	0	0	0
A/00885-40 Urban Forest Renewal (2021) (21K006)	\$750,000	750,000	0	0	0	0
A/00891-10 Equipment Growth (2021)	\$449,800	22,100	427,700	0	0	0
A/00897-10 Equipment Replacement (2021)	\$3,900,100	0	0	3,724,200	0	175,900
<b>2022</b>						
A/00445-40 Ainslie Street - Phase 1 (Dickson to Water N) (20C026)	\$675,000	100,000	0	575,000	0	0



## Budget Details

### Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00477-40 Library Roof Replacement (QS 1992) (20R005)	\$185,000	0	0	185,000	0	0
A/00478-40 LIBRARY ASBESTOS ABATEMENT (QS) (20R010)	\$350,000	350,000	0	0	0	0
A/00486-40 Fountain Street North - Phase 1 (Maple Grove Road to Middle Block Road) (20S009)	\$1,069,200	0	1,069,200	0	0	0
A/00512-40 BRIDGE & CULVERT RENEWAL (22C003)	\$550,000	550,000	0	0	0	0
A/00513-40 SUSTAINABLE INFRASTRUCTURE RENEWAL (22C011)	\$11,509,400	0	0	7,509,400	4,000,000	0
A/00514-30 INFRASTRUCTURE DESIGN (22C013)	\$500,000	150,000	0	350,000	0	0
A/00515-20 Zoning By-law Review (22E004)	\$200,000	0	200,000	0	0	0
A/00516-10 General Technology Enhancements (22F001)	\$250,000	250,000	0	0	0	0
A/00518-10 New Projects & Applications (22F022)	\$500,000	500,000	0	0	0	0
A/00519-40 CITY HALL RENOVATIONS (22G001)	\$1,220,000	0	0	1,220,000	0	0
A/00524-40 Energy Management - BOC (22G007)	\$350,000	350,000	0	0	0	0
A/00527-40 Neighbourhood Park Dev (22K001)	\$250,000	25,000	225,000	0	0	0
A/00528-40 Multi-Use Trail Development (22K002)	\$150,000	15,000	135,000	0	0	0
A/00529-40 Urban Forest Renewal (2022) (22K005)	\$500,000	500,000	0	0	0	0
A/00530-40 Red Wildfong Park - Playground Replacement Prg (22K007)	\$55,000	55,000	0	0	0	0
A/00531-40 Otto Klotz Park - Playground Replacement Prg (22K008)	\$70,000	70,000	0	0	0	0
A/00532-40 Soper Park - Playground Replacement Prg (22K009)	\$90,000	90,000	0	0	0	0
A/00533-40 New Hope Columbarium (22M006)	\$100,000	0	0	100,000	0	0
A/00534-10 LIBRARY MATERIALS (22R001)	\$109,000	10,700	98,300	0	0	0
A/00535-10 LIBRARY COMPUTER EQUIPMENT 2022 (22R003)	\$335,000	335,000	0	0	0	0
A/00537-40 SE Galt 2104 Wesley Blvd San&WM Upsizing VanierDr(Hydro One Corr) (22S003)	\$954,300	0	954,300	0	0	0
A/00538-40 East Industrial Park (Area 4) (22S005)	\$5,155,900	0	5,155,900	0	0	0
A/00675-41 Elgin Street North (Glamis Road to CP Rail Crossing) Phase 2	\$4,865,000	1,729,600	0	2,355,000	120,400	660,000
A/00683-40 Mill Race Amphitheatre Renewal	\$757,500	757,500	0	0	0	0
A/00701-40 Market Building Exterior Heritage Renovations	\$1,075,000	0	0	1,075,000	0	0
A/00714-41 Dundas Street - Phase 3 (Elgin Street to Franklin Blvd)	\$262,500	0	0	262,500	0	0
A/00716-40 Hespeler Road (Brooklyn/Norfolk Street to Bishop Street)	\$650,000	150,000	0	500,000	0	0
A/00740-20 HERITAGE CHARACTER AREA STUDY (HESPELER)	\$100,000	100,000	0	0	0	0
A/00750-40 SWM Pond 167 Retrofit	\$430,000	430,000	0	0	0	0
A/00756-40 King Street Sanitary Pumping Station - Construction	\$345,200	0	0	345,200	0	0
A/00757-30 Hwy 24 Sanitary Pumping Station Assessment and Design	\$80,000	0	0	80,000	0	0
A/00765-40 Parklawn Cemetery Roads	\$55,500	0	0	55,500	0	0
A/00773-30 South East Parks Workshop Design	\$200,000	20,000	180,000	0	0	0
A/00809-40 cityONE (SAP) Lifecycle Updates and Replacements 2021	\$2,500,000	2,500,000	0	0	0	0
A/00819-40 Work Order Management System enhancements 2022	\$200,000	200,000	0	0	0	0
A/00865-20 Master Plan Recreation Facilities	\$277,800	27,800	250,000	0	0	0
A/00869-40 Library Rooftop HVAC unit replacement (QS)	\$300,000	300,000	0	0	0	0

# Budget Details

## Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00870-30 Library in Southeast Galt Design	\$336,000	33,600	302,400	0	0	0
A/00871-40 Library Floor Replacement (Hespeler)	\$135,000	0	0	135,000	0	0
A/00892-10 Equipment Growth (2022)	\$577,000	14,500	562,500	0	0	0
A/00898-10 Equipment Replacement (2022)	\$6,146,400	0	0	5,906,900	0	239,500
<b>2023</b>						
A/00445-41 Ainslie Street - Phase 2 (Water Street S to Dickson Street)	\$675,000	100,000	0	575,000	0	0
A/00461-40 Dickson Arena Roof (20G007)	\$550,000	550,000	0	0	0	0
A/00467-40 Riverside Park (Mickler) Stadium Renovations (20K008)	\$400,000	400,000	0	0	0	0
A/00486-41 Fountain Street North - Phase 2 (Middle Block Road to Kossuth Road)	\$198,000	0	198,000	0	0	0
A/00540-40 BRIDGE & CULVERT RENEWAL (23C003)	\$850,000	850,000	0	0	0	0
A/00541-40 SUSTAINABLE INFRASTRUCTURE RENEWAL (23C011)	\$14,500,000	1,200,400	0	9,000,000	4,299,600	0
A/00542-30 INFRASTRUCTURE DESIGN (23C013)	\$500,000	150,000	0	350,000	0	0
A/00543-40 PARKING LOT RENEWAL (23C020)	\$250,000	250,000	0	0	0	0
A/00544-40 East Side 3136 Middle Block Rd (Fountain St - Speedsville Rd) (23C022)	\$1,035,600	600,000	435,600	0	0	0
A/00545-20 Development Charges Update (23E003)	\$104,000	0	104,000	0	0	0
A/00546-10 General Technology Enhancements (23F001)	\$250,000	250,000	0	0	0	0
A/00547-10 Server & Infrastructure Life Cycling (23F005)	\$200,000	200,000	0	0	0	0
A/00548-10 Storage Systems Life Cycling (23F006)	\$200,000	200,000	0	0	0	0
A/00549-40 Disaster Recovery Site Enhancements (23F007)	\$200,000	200,000	0	0	0	0
A/00550-10 New Projects & Applications (23F021)	\$500,000	500,000	0	0	0	0
A/00553-40 Heritage Bldg. Renos – Hespeler Towne Centre (23G004)	\$100,000	100,000	0	0	0	0
A/00555-40 Energy Management - Station 1 & 2 (23G006)	\$350,000	350,000	0	0	0	0
A/00557-40 Sports Facility Infra Dev (23K001)	\$300,000	30,000	270,000	0	0	0
A/00558-40 Multi-Use Trail Development (23K002)	\$150,000	15,000	135,000	0	0	0
A/00559-40 Urban Forest Renewal (2023) (23K006)	\$750,000	750,000	0	0	0	0
A/00561-40 Dyck Park - Playground Replacement Prg (23K008)	\$75,000	75,000	0	0	0	0
A/00562-40 Parklawn Columbarium (23M006)	\$100,000	0	0	100,000	0	0
A/00564-10 LIBRARY MATERIALS (23R001)	\$111,000	11,100	99,900	0	0	0
A/00565-10 COMPUTER EQUIPMENT (23R003)	\$201,000	201,000	0	0	0	0
A/00566-10 Library BAS (Hespeler) (23R005)	\$100,000	100,000	0	0	0	0
A/00703-20 Strategic Plan (2024-2027)	\$150,000	150,000	0	0	0	0
A/00719-40 Pinebush Road (Franklin to Hespeler)	\$400,000	150,000	0	250,000	0	0
A/00721-40 Eagle Street (Concession/Speedsville Road to King Street)	\$400,000	150,000	0	250,000	0	0
A/00748-40 SWM Pond 118 & 163 Retrofits	\$485,000	485,000	0	0	0	0
A/00752-20 SWM Pond Condition Assessments	\$100,000	100,000	0	0	0	0
A/00773-40 South East Parks Workshop Construction	\$1,600,000	0	1,600,000	0	0	0
A/00774-40 Soper and Victoria Park Tennis Lighting Replacement	\$250,000	250,000	0	0	0	0

## Budget Details

### Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00775-40 Churchill Park Path Lighting	\$100,000	100,000	0	0	0	0
A/00786-20 Asset Management Plan - Phase 3	\$200,000	60,000	0	140,000	0	0
A/00821-40 cityONE (SAP) Enhancements 2023	\$250,000	250,000	0	0	0	0
A/00824-40 Work Order Management System enhancements 2023	\$200,000	200,000	0	0	0	0
A/00870-40 Library in Southeast Galt Construction	\$5,876,000	587,600	5,288,400	0	0	0
A/00893-10 Equipment Growth (2023)	\$325,600	32,600	293,000	0	0	0
A/00899-10 Equipment Replacement (2023)	\$3,617,400	0	0	3,539,100	0	78,300
<b>2024</b>						
A/00517-10 RDMS Upgrade (22F004)	\$200,000	200,000	0	0	0	0
A/00521-40 NEWLAND POOL (22G003)	\$600,000	600,000	0	0	0	0
A/00552-40 PARKING LOT REPLACEMENT (23G003)	\$200,000	200,000	0	0	0	0
A/00568-40 BRIDGE & CULVERT RENEWAL (24C003)	\$500,000	500,000	0	0	0	0
A/00569-40 SUSTAINABLE INFRASTRUCTURE RENEWAL (24C011)	\$14,500,000	1,700,400	0	8,500,000	4,299,600	0
A/00570-30 INFRASTRUCTURE DESIGN (24C013)	\$500,000	150,000	0	350,000	0	0
A/00571-40 East Side 3133 Middle Block Rd (Fountain - NS Collector Rd) (24C021)	\$300,000	300,000	0	0	0	0
A/00572-10 General Technology Enhancements (24F001)	\$250,000	250,000	0	0	0	0
A/00576-40 ROOF REPLACEMENT DDC (24G002)	\$500,000	500,000	0	0	0	0
A/00578-40 Fire Hall Infrastructure – Station 1 (24G005)	\$200,000	200,000	0	0	0	0
A/00579-40 Energy Management - Station 3 & ARC (24G006)	\$350,000	350,000	0	0	0	0
A/00580-40 Duncan McIntosh Arena Roof (24G007)	\$625,000	625,000	0	0	0	0
A/00581-30 Johnson Centre Addition Design (24H004)	\$125,000	15,000	110,000	0	0	0
A/00582-40 Neighbourhood Park Dev (24K001)	\$250,000	25,000	225,000	0	0	0
A/00583-40 Multi-Use Trail Development (24K002)	\$250,000	25,000	225,000	0	0	0
A/00584-40 Riverside Park (24K005)	\$1,200,000	1,200,000	0	0	0	0
A/00585-40 Urban Forest Renewal (2024) (24K006)	\$750,000	750,000	0	0	0	0
A/00587-40 Forbes Park - Playground Replacement Prg (24K008)	\$85,000	85,000	0	0	0	0
A/00588-40 Stiling MacGregor Park - Playground Replacement Prg (24K009)	\$85,000	85,000	0	0	0	0
A/00589-40 Mountview Columbarium (24M006)	\$100,000	0	0	100,000	0	0
A/00590-10 Bunker Gear (24Q001)	\$195,000	195,000	0	0	0	0
A/00593-10 Fire Station 5 Expansion Design (24Q005)	\$120,000	0	120,000	0	0	0
A/00594-10 LIBRARY MATERIALS (24R001)	\$113,000	11,300	101,700	0	0	0
A/00595-10 COMPUTER EQUIPMENT (24R003)	\$145,000	145,000	0	0	0	0
A/00596-40 East Side Lands - New Storm Sewer Facility (24S001)	\$1,980,000	0	1,980,000	0	0	0
A/00597-20 SANITARY SEWER MODEL CALIBRATION (24Y001)	\$114,000	0	114,000	0	0	0
A/00722-40 Water Street (Concession to Ainslie)	\$325,000	75,000	0	250,000	0	0
A/00723-40 Clyde Road (Dobbie Drive to Franklin Blvd)	\$365,000	75,000	70,000	220,000	0	0
A/00724-40 King St/Coronation Blvd (Water Street to Bishop Street)	\$325,000	75,000	0	250,000	0	0

# Budget Details

## Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00725-40 Grand Ave (Cedar Street to St. Andrew Street)	\$200,000	75,000	0	125,000	0	0
A/00770-40 Dickson Stadium Renovations	\$500,000	500,000	0	0	0	0
A/00826-40 cityONE (SAP) Enhancements 2024	\$250,000	250,000	0	0	0	0
A/00830-40 New Projects & Applications 2024	\$500,000	500,000	0	0	0	0
A/00831-40 Work Order Management System enhancements 2024	\$200,000	200,000	0	0	0	0
A/00874-40 Library Roof Replacement (QS 1986)	\$70,000	70,000	0	0	0	0
A/00876-40 Library Carpet Replacement (QS)	\$118,000	118,000	0	0	0	0
A/00877-50 Library Website Upgrade	\$74,000	74,000	0	0	0	0
A/00900-10 Equipment Replacement (2024)	\$6,134,200	0	0	5,916,400	0	217,800
<b>2025</b>						
A/00523-40 Fire Hall Infrastructure – Station 5 (22G006)	\$400,000	400,000	0	0	0	0
A/00598-40 BRIDGE & CULVERT RENEWAL (25C001)	\$600,000	600,000	0	0	0	0
A/00599-40 CITY SHARE REGIONAL PROJECTS (25C002)	\$1,400,000	400,000	0	1,000,000	0	0
A/00600-40 SUSTAINABLE INFRASTRUCTURE RENEWAL (25C003)	\$15,639,300	3,416,700	0	7,923,000	4,299,600	0
A/00601-30 INFRASTRUCTURE DESIGN (25C004)	\$750,000	225,000	0	525,000	0	0
A/00603-10 General Technology Enhancements (25F001)	\$250,000	250,000	0	0	0	0
A/00604-10 Laptop/desktop Replacement (25F008)	\$300,000	300,000	0	0	0	0
A/00606-40 Roof Replacement DDC - Phase 2 (25G002)	\$500,000	500,000	0	0	0	0
A/00607-40 Heritage Bldg Renos – Lutz House & Ferguson Homestead Design (25G004)	\$100,000	100,000	0	0	0	0
A/00609-40 Energy Management - Station 4 & 5 (25G006)	\$300,000	300,000	0	0	0	0
A/00610-40 Riverside Park (25K005)	\$1,200,000	1,200,000	0	0	0	0
A/00611-40 Urban Forest Renewal (2025) (25K006)	\$750,000	750,000	0	0	0	0
A/00612-40 Sault Park - Playground Replacement Prg (25K007)	\$85,000	85,000	0	0	0	0
A/00613-40 Riverside Front Area - Playground Replacement Prg (25K008)	\$65,000	65,000	0	0	0	0
A/00614-40 Linear Park - Playground Replacement Prg (25K009)	\$80,000	80,000	0	0	0	0
A/00615-40 Angewood Park - Playground Replacement Prg (25K010)	\$80,000	80,000	0	0	0	0
A/00616-40 Churchill Park Spaceshuttle - Playground Replacement Prg (25K011)	\$230,000	230,000	0	0	0	0
A/00617-40 New Hope Columbarium (25M006)	\$100,000	0	0	100,000	0	0
A/00619-10 Bunker Gear Second Phase (25Q002)	\$195,000	195,000	0	0	0	0
A/00621-40 Fire Station 5 Construction (25Q005)	\$1,200,000	0	1,200,000	0	0	0
A/00622-10 Bunker Gear (New Personnel) (25Q006)	\$50,000	0	50,000	0	0	0
A/00623-10 LIBRARY MATERIALS (25R001)	\$115,000	11,500	103,500	0	0	0
A/00624-10 COMPUTER EQUIPMENT (25R003)	\$274,000	274,000	0	0	0	0
A/00625-40 LIBRARY ELEVATOR MODERNIZATION (HESPELER) (25R004)	\$120,000	120,000	0	0	0	0
A/00776-40 Sturdy Park Playground Replacement	\$75,000	75,000	0	0	0	0
A/00777-40 Galt Arena - Mechanical	\$75,000	75,000	0	0	0	0
A/00778-40 Galt Arena - Interior repairs	\$75,000	0	0	75,000	0	0

## Budget Details

### Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00779-40 Galt Arena - Exterior repairs	\$150,000	150,000	0	0	0	0
A/00834-40 cityONE (SAP) Enhancements 2025	\$250,000	250,000	0	0	0	0
A/00838-40 New Projects & Applications 2025	\$500,000	500,000	0	0	0	0
A/00839-40 Work Order Management System enhancements 2025	\$200,000	200,000	0	0	0	0
A/00901-10 Equipment Replacement (2025)	\$3,257,500	0	0	3,218,500	0	39,000
<b>2026</b>						
A/00608-40 Fire Hall Infrastructure – Station 2 (25G005)	\$200,000	200,000	0	0	0	0
A/00627-40 BRIDGE & CULVERT RENEWAL (26C001)	\$750,000	750,000	0	0	0	0
A/00628-40 CITY SHARE REGIONAL PROJECTS (26C002)	\$1,400,000	400,000	0	1,000,000	0	0
A/00629-40 SUSTAINABLE INFRASTRUCTURE RENEWAL (26C003)	\$16,382,100	3,606,700	0	8,475,800	4,299,600	0
A/00630-30 INFRASTRUCTURE DESIGN (26C004)	\$750,000	225,000	0	525,000	0	0
A/00631-20 Official Plan Review (26E001)	\$110,000	0	110,000	0	0	0
A/00632-10 General Technology Enhancements (26F001)	\$250,000	250,000	0	0	0	0
A/00634-40 DDC/ARTS Infrastructure (26G001)	\$1,000,000	1,000,000	0	0	0	0
A/00635-40 Roof Replacement Arena Roof - Hespeler Arena (26G002)	\$500,000	500,000	0	0	0	0
A/00638-40 Riverside Kin Corners Area - Playground Replacement Prg (26K003)	\$55,000	55,000	0	0	0	0
A/00639-40 Byton Lane Park - Playground Replacement Prg (26K004)	\$55,000	55,000	0	0	0	0
A/00640-40 Morva Rouse Park - Playground Replacement Prg (26K005)	\$55,000	55,000	0	0	0	0
A/00641-40 Willard Park - Playground Replacement Prg (26K006)	\$85,000	85,000	0	0	0	0
A/00642-40 Riverside Park (26K007)	\$1,200,000	1,200,000	0	0	0	0
A/00643-40 Neighbourhood Park Dev (26K008)	\$500,000	50,000	450,000	0	0	0
A/00644-40 Multi-Use Trail Development (26K009)	\$250,000	25,000	225,000	0	0	0
A/00645-40 Urban Forest Renewal (2026) (26K010)	\$750,000	750,000	0	0	0	0
A/00647-10 Library Materials (26R001)	\$117,000	11,700	105,300	0	0	0
A/00648-10 Library Computer Equipment (26R002)	\$213,000	213,000	0	0	0	0
A/00726-30 Downtown Cambridge Parking Structure Design	\$150,000	0	150,000	0	0	0
A/00833-30 cityONE (SAP) 5 YR Lifecycle Assessment and Planning 2026	\$100,000	100,000	0	0	0	0
A/00846-40 New Projects & Applications 2026	\$500,000	500,000	0	0	0	0
A/00847-40 Work Order Management System enhancements 2026	\$200,000	200,000	0	0	0	0
A/00878-40 Library HVAC Replacement (Preston)	\$120,000	120,000	0	0	0	0
A/00894-10 Equipment Growth (2026)	\$93,600	9,400	84,200	0	0	0
A/00902-10 Equipment Replacement (2026)	\$934,100	0	0	866,000	0	68,100
<b>2027</b>						
A/00575-40 Indoor Pool Infrastructure – Johnson (24G001)	\$600,000	600,000	0	0	0	0
A/00649-40 Bridge & Culvert Renewal (27C001)	\$600,000	600,000	0	0	0	0
A/00650-40 City Share Regional Projects (27C002)	\$1,400,000	400,000	0	1,000,000	0	0
A/00651-40 Sustainable Infrastructure Renewal (27C003)	\$16,967,500	3,700,400	0	8,967,500	4,299,600	0

# Budget Details

## Capital Forecast Details

Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00652-30 Infrastructure Design (27C004)	\$750,000	225,000	0	525,000	0	0
A/00653-10 General Technology Enhancements (27F001)	\$250,000	250,000	0	0	0	0
A/00654-10 Server & Infrastructure (27F002)	\$200,000	200,000	0	0	0	0
A/00655-10 Storage Systems (27F003)	\$200,000	200,000	0	0	0	0
A/00656-40 Disaster Recovery Site Enhancement (27F004)	\$200,000	200,000	0	0	0	0
A/00658-40 Ferguson Homestead Heritage (27G002)	\$750,000	750,000	0	0	0	0
A/00659-40 Energy Management - Hespeler Arena (27G006)	\$1,200,000	1,200,000	0	0	0	0
A/00660-40 Urban Forest Renewal (2027) (27K001)	\$750,000	750,000	0	0	0	0
A/00661-10 Library Materials (27R001)	\$119,000	11,900	107,100	0	0	0
A/00662-10 Library Computer Equipment (27R002)	\$520,000	520,000	0	0	0	0
A/00705-40 Strategic Plan (2028-2031)	\$150,000	150,000	0	0	0	0
A/00706-40 Roofing - Market Building	\$100,000	100,000	0	0	0	0
A/00707-40 W.G. Johnson Operating Pumps Replacement	\$57,600	57,600	0	0	0	0
A/00782-40 Grills Park Playground Replacement	\$55,000	55,000	0	0	0	0
A/00783-40 Heise Park Playground Replacement	\$75,000	75,000	0	0	0	0
A/00841-40 cityONE (SAP) Lifecycle Updates and Replacements 2027	\$1,500,000	1,500,000	0	0	0	0
A/00852-40 New Projects & Applications 2027	\$500,000	500,000	0	0	0	0
A/00853-40 Work Order Management System enhancements 2027	\$200,000	200,000	0	0	0	0
A/00879-40 Library Rooftop HVAC Replacement (QS)	\$120,000	120,000	0	0	0	0
A/00880-40 Library Phone System Replacement	\$100,000	100,000	0	0	0	0
A/00903-10 Equipment Replacement (2027)	\$1,931,200	0	0	1,884,700	0	46,500
<b>2028</b>						
A/00633-10 Relational Database Management System Upgrade (26F002)	\$200,000	200,000	0	0	0	0
A/00657-40 Fire Hall Museum AODA Addition (27G001)	\$1,500,000	1,500,000	0	0	0	0
A/00708-40 Urban Forest Renewal (2028)	\$750,000	750,000	0	0	0	0
A/00709-40 Energy Mngt - Market Building	\$120,000	120,000	0	0	0	0
A/00710-40 Energy Mngt - Heritage Buildings	\$110,000	110,000	0	0	0	0
A/00727-40 City Share - Region (2028)	\$1,400,000	400,000	0	1,000,000	0	0
A/00728-40 Bridge & Culvert Renewal (2028)	\$750,000	750,000	0	0	0	0
A/00729-40 Sustainable Infrastructure Renewal (2028)	\$18,937,500	4,660,400	0	9,977,500	4,299,600	0
A/00730-30 Infrastructure Design (2028)	\$750,000	225,000	0	525,000	0	0
A/00731-40 Sidewalk Infill (2028)	\$200,000	200,000	0	0	0	0
A/00732-40 Parking Lot Renewal (2028)	\$300,000	300,000	0	0	0	0
A/00744-20 Zoning By-law review (2028)	\$200,000	200,000	0	0	0	0
A/00745-20 Development Charges Update (2028)	\$106,000	0	106,000	0	0	0
A/00784-40 Hill 60 Park Playground Equipment Replacement	\$75,000	75,000	0	0	0	0
A/00787-20 Asset Management Plan - 5 year update	\$200,000	60,000	0	140,000	0	0

## Budget Details

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### Capital Forecast Details

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Project	Total Cost	Capital Levy	Development Charges	Other Reserve Funds	Grants Subsidies	Other Revenue
A/00857-40 General Technology Enhancements 2028	\$250,000	250,000	0	0	0	0
A/00859-40 New Projects & Applications 2028	\$500,000	500,000	0	0	0	0
A/00860-40 Work Order Management System enhancements 2028	\$200,000	200,000	0	0	0	0
A/00881-10 Library Materials (2028)	\$119,000	11,900	107,100	0	0	0
A/00882-10 Library Computer Equipment (2028)	\$273,000	273,000	0	0	0	0
A/00883-50 Library - QS BAS Upgrade	\$300,000	300,000	0	0	0	0
A/00884-40 cityONE (SAP) Enhancements 2028	\$250,000	250,000	0	0	0	0
A/00904-10 Equipment Replacement (2028)	\$4,024,400	0	0	3,831,100	0	193,300
<b>Total Capital Projects</b>	<b>\$468,330,400</b>	<b>100,654,000</b>	<b>113,286,100</b>	<b>152,116,800</b>	<b>43,519,700</b>	<b>58,753,800</b>