

2019 CITY OF CAMBRIDGE

# BUDGET

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2019 Draft Budget Details - Tax-Supported Operating

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## Budget Details

### Tax-Supported Operating Budget Details

Department	2018 Budget	2018 Forecast	2019 Base Budget	2019 Growth	2019 Op Imp	2019 One-Time	2019 Total Budget	% Over (Under)
	Restated				Fm Capital			2018
<b>Expenses</b>								
Mayor and Council	\$835,300	\$835,300	\$1,025,200				\$1,025,200	22.73%
Office of the City Manager	\$2,501,800	\$2,501,800	\$2,544,900	\$11,500			\$2,556,400	2.18%
Corporate Services	\$39,962,000	\$40,166,300	\$40,044,400		\$1,650,100	\$55,100	\$41,749,600	4.47%
Corporate Enterprise	\$7,331,400	\$7,172,103	\$7,198,000		(\$17,000)	\$52,500	\$7,233,500	(1.34%)
Community Development	\$37,660,700	\$37,972,530	\$39,050,800		\$209,700	\$65,500	\$39,326,000	4.42%
Corporate Expenditures	\$16,095,200	\$16,221,800	\$17,835,400	\$59,500	\$293,100	\$10,000	\$18,198,000	13.06%
Library	\$7,206,200	\$7,206,200	\$7,182,400		\$296,000	\$20,100	\$7,498,500	4.06%
<b>Total EXPENSES</b>	<b>\$111,592,600</b>	<b>\$112,076,033</b>	<b>\$114,881,100</b>	<b>\$71,000</b>	<b>\$2,431,900</b>	<b>\$203,200</b>	<b>\$117,587,200</b>	<b>5.37%</b>
<b>Revenue</b>								
Mayor and Council	(\$1,000)	(\$1,000)	(\$1,000)				(\$1,000)	
Office of the City Manager	(\$182,700)	(\$182,700)	(\$182,700)				(\$182,700)	0.00%
Corporate Services	(\$3,368,000)	(\$3,978,600)	(\$3,020,700)		\$0	(\$55,100)	(\$3,075,800)	(8.68%)
Corporate Enterprise	(\$1,235,600)	(\$1,130,600)	(\$662,000)			(\$50,000)	(\$712,000)	(42.38%)
Community Development	(\$11,984,400)	(\$12,173,341)	(\$13,015,000)		(\$26,500)	(\$65,500)	(\$13,107,000)	9.37%
Corporate Expenditures	(\$8,553,300)	(\$8,553,300)	(\$9,412,200)		(\$293,100)		(\$9,705,300)	13.47%
Library		\$0	(\$70,000)				(\$70,000)	#DIV/0!
<b>Total REVENUES</b>	<b>(\$25,325,000)</b>	<b>(\$26,019,541)</b>	<b>(\$26,363,600)</b>		<b>(\$319,600)</b>	<b>(\$170,600)</b>	<b>(\$26,853,800)</b>	<b>6.04%</b>
<b>Net Expenditure</b>	<b>\$86,267,600</b>	<b>\$86,056,492</b>	<b>\$88,517,500</b>	<b>\$71,000</b>	<b>\$2,112,300</b>	<b>\$32,600</b>	<b>\$90,733,400</b>	<b>5.18%</b>
ASSESSMENT GROWTH %	1.41%							
ASSESSMENT GROWTH \$	\$1,215,100							
<b>Restated Net Expenditure</b>	<b>\$87,482,700</b>	<b>\$86,056,492</b>	<b>\$88,517,500</b>	<b>\$71,000</b>	<b>\$2,112,300</b>	<b>\$32,600</b>	<b>\$90,733,400</b>	<b>3.72%</b>

## Budget Details

### Tax-Supported Operating Budget Details

Department	2018 Budget	2018 Forecast	2019 Total Budget	% Over (Under)	2020 Total Budget	% Over (Under)	2021 Total Budget	% Over (Under)	2022 Total Budget	% Over (Under)
	Restated			2018		2019		2020		2021
<b>Expenses</b>										
Mayor and Council	\$835,300	\$835,300	\$1,025,200	22.73%	\$1,033,500	0.81%	\$1,040,400	0.67%	1,048,300	0.76%
Office of the City Manager	\$2,501,800	\$2,501,800	\$2,556,400	2.18%	\$2,605,100	1.91%	\$2,656,400	1.97%	2,708,400	1.96%
Corporate Services	\$39,962,000	\$40,166,300	\$41,749,600	4.47%	\$43,314,200	3.75%	\$44,905,400	3.67%	46,240,400	2.97%
Corporate Enterprise	\$7,331,400	\$7,172,103	\$7,233,500	(1.34%)	\$7,319,600	1.19%	\$7,458,900	1.90%	7,575,900	1.57%
Community Development	\$37,660,700	\$37,972,530	\$39,326,000	4.42%	\$40,019,900	1.76%	\$42,557,600	6.34%	46,516,400	9.30%
Corporate Expenditures	\$16,095,200	\$16,221,800	\$18,198,000	13.06%	\$21,774,000	19.65%	\$22,575,200	3.68%	22,453,100	(0.54%)
Library	\$7,206,200	\$7,206,200	\$7,498,500	4.06%	\$7,800,900	4.03%	\$8,056,400	3.28%	8,312,900	3.18%
<b>Total EXPENSES</b>	<b>\$111,592,600</b>	<b>\$112,076,033</b>	<b>\$117,587,200</b>	<b>5.37%</b>	<b>\$123,867,200</b>	<b>5.34%</b>	<b>\$129,250,300</b>	<b>4.35%</b>	<b>134,855,400</b>	<b>4.34%</b>
<b>Revenue</b>										
Mayor and Council	(\$1,000)	(\$1,000)	(\$1,000)		(\$1,000)		(\$1,000)		(1,000)	
Office of the City Manager	(\$182,700)	(\$182,700)	(\$182,700)		(\$182,700)	0.00%	(\$182,700)		(182,700)	
Corporate Services	(\$3,368,000)	(\$3,978,600)	(\$3,075,800)	(8.68%)	(\$3,046,700)	(0.95%)	(\$3,001,400)	(1.49%)	(3,408,800)	13.57%
Corporate Enterprise	(\$1,235,600)	(\$1,130,600)	(\$712,000)	(42.38%)	(\$689,700)	(3.13%)	(\$691,600)	0.28%	(684,000)	(1.10%)
Community Development	(\$11,984,400)	(\$12,173,341)	(\$13,107,000)	9.37%	(\$13,270,700)	1.25%	(\$14,378,000)	8.34%	(15,774,500)	9.71%
Corporate Expenditures	(\$8,553,300)	(\$8,553,300)	(\$9,705,300)	13.47%	(\$10,671,600)	9.96%	(\$10,035,300)	(5.96%)	(9,986,300)	(0.49%)
Library		\$0	(\$70,000)	#DIV/0!	(\$50,000)	(28.57%)	(\$30,000)	(40.00%)		(100.00%)
<b>Total REVENUES</b>	<b>(\$25,325,000)</b>	<b>(\$26,019,541)</b>	<b>(\$26,853,800)</b>	<b>6.04%</b>	<b>(\$27,912,400)</b>	<b>3.94%</b>	<b>(\$28,320,000)</b>	<b>1.46%</b>	<b>(30,037,300)</b>	<b>6.06%</b>
<b>Net Expenditure</b>	<b>\$86,267,600</b>	<b>\$86,056,492</b>	<b>\$90,733,400</b>	<b>5.18%</b>	<b>\$95,954,800</b>	<b>5.75%</b>	<b>\$100,930,300</b>	<b>5.19%</b>	<b>104,818,100</b>	<b>3.85%</b>
ASSESSMENT GROWTH %	1.41%			-	1.00%		1.00%		1.00%	
ASSESSMENT GROWTH \$	\$1,215,100									
<b>Restated Net Expenditure</b>	<b>\$87,482,700</b>	<b>\$86,056,492</b>	<b>\$91,642,100</b>	<b>3.72%</b>	<b>\$96,915,000</b>	<b>4.71%</b>	<b>\$101,940,300</b>	<b>4.14%</b>	<b>105,828,100</b>	<b>2.82%</b>

## Budget Details

### Tax-Supported Operating Budget Details

	2018 FTE		2019		2019 Growth		2019	
	Full Time	Part Time	Base Adj	Base Adj	Capital Impact	Capital Impact	Total FTE	Total FTE
	Restated	Restated	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
<b>Mayor and Council</b>								
Mayor and Council	3.00						3.00	
<b>Total Mayor and Council</b>	3.00						3.00	
<b>Office of the City Manager</b>								
Admin. City Manager	3.00						3.00	
Legal Services	7.00						7.00	
Corporate Communications	6.00						6.00	
Internal Audit	1.20						1.20	
<b>Total Office of the City Manager</b>	17.20						17.20	
<b>Corporate Services</b>								
Admin. Corporate Services	4.00						4.00	
City Clerk	21.00	1.44	1.00	(0.50)			22.00	0.94
Fire Services	157.00				1.00		158.00	
Human Resources	13.00						13.00	
Technology Services	31.00						31.00	
Financial Services	21.10						21.10	
<b>Total Corporate Services</b>	247.10	1.44	1.00	(0.50)	1.00		249.10	0.94
<b>Corporate Enterprise</b>								
Admin. Corporate Enterprise	2.00						2.00	
Service Cambridge	10.70	14.43		0.81			10.70	15.24
Sustainable Design & Development	3.00						3.00	
Asset Management & Project Management	6.70	0.30					6.70	0.30
Fleet Services	13.60						13.60	
Corporate Strategy	2.00						2.00	
Economic Development	6.00						6.00	
<b>Total Corporate Enterprise</b>	44.00	14.73		0.81			44.00	15.54
<b>Community Development</b>								
Admin. Community Development	9.20	0.08	(1.00)				8.20	0.08
Engineering & Transportation Services	15.75	13.91	(1.00)				14.75	13.91
Public Works	49.12		2.00				51.12	
Building Services	14.50						14.50	
Planning	18.00						18.00	
Parks, Recreation & Culture	92.33	86.73	2.00	7.61			94.33	94.34
<b>Total Community Development</b>	198.90	100.72	2.00	7.61			200.90	108.33
<b>Total City of Cambridge Tax Supported</b>	510.20	116.89	3.00	7.92	1.00		514.20	124.81

## Budget Details

### Tax-Supported Operating Budget Details

	2018	2018	2019	% Change	2019	2019	2019	2019	% Change
	Forecast	Total Budget	Base Budget	Over 2018 Budget	Growth	Capital Impact	One Time	Total Budget	Over 2018 Budget
<b>Mayor and Council</b>									
<b>Mayor and Council</b>									
<b>EXPENSES</b>									
Salaries & Benefits	647,200	647,200	837,100	29.34%				837,100	29.34%
Materials & Supplies	177,100	177,100	177,100	0.00%				177,100	0.00%
Contract Services	10,000	10,000	10,000	0.00%				10,000	0.00%
External Transfers	1,000	1,000	1,000	0.00%				1,000	0.00%
<b>Total EXPENSES</b>	835,300	835,300	1,025,200	22.73%				1,025,200	22.73%
<b>REVENUES</b>									
User Fees & Charges	(1,000)	(1,000)	(1,000)	0.00%				(1,000)	0.00%
<b>Total REVENUES</b>	(1,000)	(1,000)	(1,000)	0.00%				(1,000)	0.00%
<b>Total Mayor and Council</b>	\$834,300	\$834,300	\$1,024,200	22.76%				\$1,024,200	\$22.76%

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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Office of the City Manager</b>									
<b>Admin. City Manager</b>									
<b>EXPENSES</b>									
Salaries & Benefits	547,000	547,000	555,400	1.54%				555,400	1.54%
Materials & Supplies	72,800	72,800	73,300	0.69%				73,300	0.69%
Contract Services	10,800	10,800	10,800	0.00%				10,800	0.00%
Internal Recoveries	(7,000)	(7,000)	(7,000)	0.00%				(7,000)	0.00%
<b>Total EXPENSES</b>	<b>623,600</b>	<b>623,600</b>	<b>632,500</b>	<b>1.43%</b>				<b>632,500</b>	<b>1.43%</b>
<b>REVENUES</b>									
Fund Transfers				0.00%					0.00%
<b>Total REVENUES</b>				<b>0.00%</b>					<b>0.00%</b>
<b>Total Admin. City Manager</b>	<b>\$623,600</b>	<b>\$623,600</b>	<b>\$632,500</b>	<b>1.43%</b>				<b>\$632,500</b>	<b>1.43%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Office of the City Manager</b>									
<b>Legal Services</b>									
<b>EXPENSES</b>									
Salaries & Benefits	879,000	879,000	869,200	(1.11%)				869,200	(1.11%)
Materials & Supplies	31,700	31,700	31,700	0.00%				31,700	0.00%
Contract Services	85,000	85,000	85,000	0.00%				85,000	0.00%
External Transfers				0.00%					0.00%
Rents & Financial Expenses	28,200	28,200	28,900	2.48%				28,900	2.48%
Internal Recoveries	(15,200)	(15,200)	(15,200)	0.00%				(15,200)	0.00%
<b>Total EXPENSES</b>	<b>1,008,700</b>	<b>1,008,700</b>	<b>999,600</b>	<b>(0.90%)</b>				<b>999,600</b>	<b>(0.90%)</b>
<b>REVENUES</b>									
User Fees & Charges	(77,300)	(77,300)	(77,300)	0.00%				(77,300)	0.00%
Other Revenues	(105,400)	(105,400)	(105,400)	0.00%				(105,400)	0.00%
<b>Total REVENUES</b>	<b>(182,700)</b>	<b>(182,700)</b>	<b>(182,700)</b>	<b>0.00%</b>				<b>(182,700)</b>	<b>0.00%</b>
<b>Total Legal Services</b>	<b>\$826,000</b>	<b>\$826,000</b>	<b>\$816,900</b>	<b>(1.10%)</b>				<b>\$816,900</b>	<b>(1.10%)</b>

## Budget Details

### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Office of the City Manager</b>									
<b>Corporate Communications</b>									
<b>EXPENSES</b>									
Salaries & Benefits	619,600	619,600	656,500	5.96%				656,500	5.96%
Materials & Supplies	29,800	29,800	29,800	0.00%	11,500			41,300	38.59%
Contract Services	13,000	13,000	13,000	0.00%				13,000	0.00%
<b>Total EXPENSES</b>	<b>662,400</b>	<b>662,400</b>	<b>699,300</b>	<b>5.57%</b>	<b>11,500</b>			<b>710,800</b>	<b>7.31%</b>
<b>Total Corporate Communications</b>	<b>\$662,400</b>	<b>\$662,400</b>	<b>\$699,300</b>	<b>5.57%</b>	<b>\$11,500</b>			<b>\$710,800</b>	<b>7.31%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Office of the City Manager</b>									
<b>Internal Audit</b>									
<b>EXPENSES</b>									
Salaries & Benefits	328,100	328,100	343,000	4.54%				343,000	4.54%
Materials & Supplies			300	0.00%				300	0.00%
Internal Recoveries	(121,000)	(121,000)	(129,800)	7.27%				(129,800)	7.27%
<b>Total EXPENSES</b>	<b>207,100</b>	<b>207,100</b>	<b>213,500</b>	<b>3.09%</b>				<b>213,500</b>	<b>3.09%</b>
<b>Total Internal Audit</b>	<b>\$207,100</b>	<b>\$207,100</b>	<b>\$213,500</b>	<b>3.09%</b>				<b>\$213,500</b>	<b>3.09%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Services</b>									
<b>Admin. Corporate Services</b>									
<b>EXPENSES</b>									
Salaries & Benefits	575,800	575,800	594,500	3.25%				594,500	3.25%
Materials & Supplies	104,600	104,600	104,600	0.00%				104,600	0.00%
Contract Services	35,800	35,800	62,700	75.14%				62,700	75.14%
<b>Total EXPENSES</b>	<b>716,200</b>	<b>716,200</b>	<b>761,800</b>	<b>6.37%</b>				<b>761,800</b>	<b>6.37%</b>
<b>REVENUES</b>									
Fund Transfers				0.00%					0.00%
<b>Total REVENUES</b>				<b>0.00%</b>					<b>0.00%</b>

## Budget Details

### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Services</b>									
<b>City Clerk</b>									
<b>EXPENSES</b>									
Salaries & Benefits	2,256,500	2,256,500	2,225,900	(1.36%)				2,225,900	(1.36%)
Materials & Supplies	924,100	929,100	523,900	(43.61%)				523,900	(43.61%)
Utilities	11,300	11,300	11,300	0.00%				11,300	0.00%
Contract Services	773,500	383,500	674,500	75.88%				674,500	75.88%
External Transfers		234,000		(100.00%)					(100.00%)
Rents & Financial Expenses	135,000	135,000	136,400	1.04%				136,400	1.04%
Fund Transfers			100,000	0.00%					0.00%
<b>Total EXPENSES</b>	<b>4,100,400</b>	<b>3,949,400</b>	<b>3,672,000</b>	<b>(7.02%)</b>				<b>3,672,000</b>	<b>(7.02%)</b>
<b>REVENUES</b>									
User Fees & Charges	(752,300)	(732,300)	(772,300)	5.46%				(772,300)	5.46%
Fines, Penalties & Interest	(660,000)	(503,000)	(553,000)	9.94%				(553,000)	9.94%
Fund Transfers	(390,000)	(390,000)		(100.00%)					(100.00%)
<b>Total REVENUES</b>	<b>(1,802,300)</b>	<b>(1,625,300)</b>	<b>(1,325,300)</b>	<b>(18.46%)</b>				<b>(1,325,300)</b>	<b>(18.46%)</b>
<b>Total City Clerk</b>	<b>\$2,298,100</b>	<b>\$2,324,100</b>	<b>\$2,346,700</b>	<b>0.97%</b>				<b>\$2,346,700</b>	<b>0.97%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Services</b>									
<b>Fire Services</b>									
<b>EXPENSES</b>									
Salaries & Benefits	22,154,400	22,284,200	22,369,900	0.38%		1,335,300		23,705,200	6.38%
Materials & Supplies	821,200	709,200	655,100	(7.63%)		1,400	34,000	690,500	(2.64%)
Utilities	151,800	140,600	129,200	(8.11%)				143,300	1.92%
Contract Services	401,300	386,800	396,200	2.43%		82,100		478,300	23.66%
Fund Transfers	396,100	396,100	426,900	7.78%			11,000	437,900	10.55%
Internal Recoveries	322,500	322,500	332,700	3.16%				332,700	3.16%
<b>Total EXPENSES</b>	<b>24,247,300</b>	<b>24,239,400</b>	<b>24,310,000</b>	<b>0.29%</b>		<b>1,443,900</b>	<b>34,000</b>	<b>25,787,900</b>	<b>6.39%</b>
<b>REVENUES</b>									
User Fees & Charges	(662,100)	(650,600)	(651,300)	0.11%				(651,300)	0.11%
Fund Transfers	(60,000)	(60,000)		(100.00%)			(34,000)	(34,000)	(43.33%)
<b>Total REVENUES</b>	<b>(722,100)</b>	<b>(710,600)</b>	<b>(651,300)</b>	<b>(8.35%)</b>			<b>(34,000)</b>	<b>(685,300)</b>	<b>(3.56%)</b>
<b>Total Fire Services</b>	<b>\$23,525,200</b>	<b>\$23,528,800</b>	<b>\$23,658,700</b>	<b>0.55%</b>		<b>\$1,443,900</b>		<b>\$25,102,600</b>	<b>6.69%</b>

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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Services</b>									
<b>Human Resources</b>									
<b>EXPENSES</b>									
Salaries & Benefits	1,720,500	1,732,700	1,812,700	4.62%				1,812,700	4.62%
Materials & Supplies	298,000	267,400	267,400	0.00%				267,400	0.00%
Contract Services	303,000	303,000	303,000	0.00%				303,000	0.00%
<b>Total EXPENSES</b>	<b>2,321,500</b>	<b>2,303,100</b>	<b>2,383,100</b>	<b>3.47%</b>				<b>2,383,100</b>	<b>3.47%</b>
<b>REVENUES</b>									
User Fees & Charges		(3,000)		(100.00%)					(100.00%)
Fund Transfers	(115,900)	(115,900)	(115,900)	0.00%				(115,900)	0.00%
<b>Total REVENUES</b>	<b>(115,900)</b>	<b>(118,900)</b>	<b>(115,900)</b>	<b>(2.52%)</b>				<b>(115,900)</b>	<b>(2.52%)</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Services</b>									
<b>Technology Services</b>									
<b>EXPENSES</b>									
Salaries & Benefits	3,058,300	3,597,300	3,675,300	2.17%				3,675,300	2.17%
Materials & Supplies	1,696,000	1,696,000	1,733,800	2.23%			198,700	1,932,500	13.94%
Contract Services	1,246,700	707,700	707,700	0.00%			7,500	715,200	1.06%
Internal Recoveries	(20,100)	(20,100)	(20,100)	0.00%				(20,100)	0.00%
<b>Total EXPENSES</b>	<b>5,980,900</b>	<b>5,980,900</b>	<b>6,096,700</b>	<b>1.94%</b>			<b>206,200</b>	<b>6,302,900</b>	<b>5.38%</b>
<b>REVENUES</b>									
User Fees & Charges	(500)	(500)	(500)	0.00%				(500)	0.00%
Fund Transfers				0.00%					0.00%
<b>Total REVENUES</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>	<b>0.00%</b>				<b>(500)</b>	<b>0.00%</b>
<b>Total Technology Services</b>	<b>\$5,980,400</b>	<b>\$5,980,400</b>	<b>\$6,096,200</b>	<b>1.94%</b>			<b>\$206,200</b>	<b>\$6,302,400</b>	<b>5.38%</b>

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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Services</b>									
<b>Financial Services</b>									
EXPENSES									
Salaries & Benefits	2,652,500	2,652,500	2,741,700	3.36%		82,000		2,823,700	6.45%
Materials & Supplies	186,200	169,700	169,700	0.00%				169,700	0.00%
Contract Services	154,368	111,600	112,600	0.90%			21,100	133,700	19.80%
Rents & Financial Expenses	78,400	71,200	83,900	17.84%				83,900	17.84%
Internal Recoveries	(232,000)	(232,000)	(287,100)	23.75%		(82,000)		(369,100)	59.09%
<b>Total EXPENSES</b>	<b>2,839,468</b>	<b>2,773,000</b>	<b>2,820,800</b>	<b>1.72%</b>			<b>21,100</b>	<b>2,841,900</b>	<b>2.48%</b>
REVENUES									
User Fees & Charges	(1,373,300)	(899,700)	(914,700)	1.67%				(914,700)	1.67%
Fines, Penalties & Interest	(13,000)	(13,000)	(13,000)	0.00%				(13,000)	0.00%
Fund Transfers	(7,768)			0.00%			(21,100)	(21,100)	0.00%
<b>Total REVENUES</b>	<b>(1,394,068)</b>	<b>(912,700)</b>	<b>(927,700)</b>	<b>1.64%</b>			<b>(21,100)</b>	<b>(948,800)</b>	<b>3.96%</b>
<b>Total Financial Services</b>	<b>\$1,445,400</b>	<b>\$1,860,300</b>	<b>\$1,893,100</b>	<b>1.76%</b>				<b>\$1,893,100</b>	<b>1.76%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Enterprise</b>									
<b>Admin. Corporate Enterprise</b>									
EXPENSES									
Salaries & Benefits	335,900	335,900	320,600	(4.55%)				320,600	(4.55%)
Materials & Supplies	14,100	14,100	24,300	72.34%				24,300	72.34%
<b>Total EXPENSES</b>	<b>350,000</b>	<b>350,000</b>	<b>344,900</b>	<b>(1.46%)</b>				<b>344,900</b>	<b>(1.46%)</b>
<b>Total Admin. Corporate Enterprise</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$344,900</b>	<b>(1.46%)</b>				<b>\$344,900</b>	<b>(1.46%)</b>

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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Enterprise</b>									
<b>Service Cambridge</b>									
EXPENSES									
Salaries & Benefits	1,743,803	1,805,900	1,920,200	6.33%				1,920,200	6.33%
Materials & Supplies	257,300	220,600	284,800	29.10%				284,800	29.10%
Internal Recoveries	(341,500)	(341,500)	(212,200)	(37.86%)				(212,200)	(37.86%)
<b>Total EXPENSES</b>	<b>1,659,603</b>	<b>1,685,000</b>	<b>1,992,800</b>	<b>18.27%</b>				<b>1,992,800</b>	<b>18.27%</b>
REVENUES									
User Fees & Charges	(251,900)	(291,900)	(327,700)	12.26%				(327,700)	12.26%
<b>Total REVENUES</b>	<b>(251,900)</b>	<b>(291,900)</b>	<b>(327,700)</b>	<b>12.26%</b>				<b>(327,700)</b>	<b>12.26%</b>
<b>Total Service Cambridge</b>	<b>\$1,407,703</b>	<b>\$1,393,100</b>	<b>\$1,665,100</b>	<b>19.52%</b>				<b>\$1,665,100</b>	<b>19.52%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Enterprise</b>									
<b>Sustainable Design &amp; Development</b>									
EXPENSES									
Salaries & Benefits	361,900	361,900	369,300	2.04%				369,300	2.04%
Materials & Supplies	5,700	5,700	5,700	0.00%				5,700	0.00%
Utilities				0.00%					0.00%
Contract Services	65,700	65,700	65,700	0.00%				65,700	0.00%
Fund Transfers				0.00%					0.00%
Internal Recoveries	(32,000)	(32,000)		(100.00%)					(100.00%)
<b>Total EXPENSES</b>	<b>401,300</b>	<b>401,300</b>	<b>440,700</b>	<b>9.82%</b>				<b>440,700</b>	<b>9.82%</b>
REVENUES									
Fund Transfers			(32,000)	0.00%				(32,000)	0.00%
<b>Total REVENUES</b>			<b>(32,000)</b>	<b>0.00%</b>				<b>(32,000)</b>	<b>0.00%</b>
<b>Total Sustainable Design &amp; Development</b>	<b>\$401,300</b>	<b>\$401,300</b>	<b>\$408,700</b>	<b>1.84%</b>				<b>\$408,700</b>	<b>1.84%</b>

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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Enterprise</b>									
<b>Asset Mgmt &amp; Project Management</b>									
<b>EXPENSES</b>									
Salaries & Benefits	1,436,100	1,436,100	1,459,700	1.64%				1,459,700	1.64%
Materials & Supplies	167,700	167,700	124,200	(25.94%)			35,000	159,200	(5.07%)
Utilities	336,600	415,100	384,600	(7.35%)				384,600	(7.35%)
Contract Services	1,141,900	1,221,900	1,221,900	0.00%				1,221,900	0.00%
External Transfers	26,800	26,800	26,800	0.00%			15,000	41,800	55.97%
Fund Transfers	120,000	120,000	120,000	0.00%				120,000	0.00%
Internal Recoveries	(823,600)	(863,600)	(843,600)	(2.32%)				(843,600)	(2.32%)
<b>Total EXPENSES</b>	<b>2,405,500</b>	<b>2,524,000</b>	<b>2,493,600</b>	<b>(1.20%)</b>			<b>50,000</b>	<b>2,543,600</b>	<b>0.78%</b>
<b>REVENUES</b>									
User Fees & Charges	(10,900)	(10,900)	(11,000)	0.92%				(11,000)	0.92%
Fund Transfers	(45,000)	(45,000)		(100.00%)			(50,000)	(50,000)	11.11%
<b>Total REVENUES</b>	<b>(55,900)</b>	<b>(55,900)</b>	<b>(11,000)</b>	<b>(80.32%)</b>			<b>(50,000)</b>	<b>(61,000)</b>	<b>9.12%</b>
<b>Total Asset Mgmt &amp; Project Management</b>	<b>\$2,349,600</b>	<b>\$2,468,100</b>	<b>\$2,482,600</b>	<b>0.59%</b>				<b>\$2,482,600</b>	<b>0.59%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Enterprise</b>									
<b>Fleet Services</b>									
<b>EXPENSES</b>									
Salaries & Benefits	1,432,500	1,352,500	1,478,300	9.30%				1,478,300	9.30%
Materials & Supplies	2,353,700	2,094,300	1,849,700	(11.68%)		(24,000)		1,825,700	(12.83%)
Utilities	138,200	138,200	143,200	3.62%		7,000		150,200	8.68%
Contract Services	226,200	251,200	251,200	0.00%				251,200	0.00%
Fund Transfers	1,624,100	1,624,100	1,452,700	(10.55%)				1,452,700	(10.55%)
Internal Recoveries	(4,878,700)	(4,478,700)	(4,800,000)	7.17%				(4,800,000)	7.17%
<b>Total EXPENSES</b>	<b>896,000</b>	<b>981,600</b>	<b>375,100</b>	<b>(61.79%)</b>		<b>(17,000)</b>		<b>358,100</b>	<b>(63.52%)</b>
<b>REVENUES</b>									
User Fees & Charges	(182,700)	(182,700)	(5,000)	(97.26%)				(5,000)	(97.26%)
Grants & Government Transfers	(45,000)	(45,000)		(100.00%)					(100.00%)
Fund Transfers	(303,700)	(396,100)		(100.00%)					(100.00%)
<b>Total REVENUES</b>	<b>(531,400)</b>	<b>(623,800)</b>	<b>(5,000)</b>	<b>(99.20%)</b>				<b>(5,000)</b>	<b>(99.20%)</b>
<b>Total Fleet Services</b>	<b>\$364,600</b>	<b>\$357,800</b>	<b>\$370,100</b>	<b>3.44%</b>		<b>(\$17,000)</b>		<b>\$353,100</b>	<b>(1.31%)</b>

## Budget Details

### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Enterprise</b>									
<b>Corporate Strategy</b>									
<b>EXPENSES</b>									
Salaries & Benefits	271,300	271,300	294,300	8.48%				294,300	8.48%
Materials & Supplies	48,200	45,100	50,100	11.09%				50,100	11.09%
Contract Services	74,400	40,000	40,000	0.00%				40,000	0.00%
External Transfers				0.00%					0.00%
Internal Recoveries		(47,800)		(100.00%)					(100.00%)
<b>Total EXPENSES</b>	<b>393,900</b>	<b>308,600</b>	<b>384,400</b>	<b>24.56%</b>				<b>384,400</b>	<b>24.56%</b>
<b>Total Corporate Strategy</b>	<b>\$393,900</b>	<b>\$308,600</b>	<b>\$384,400</b>	<b>24.56%</b>				<b>\$384,400</b>	<b>24.56%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Enterprise</b>									
<b>Economic Development</b>									
<b>EXPENSES</b>									
Salaries & Benefits	695,500	695,500	725,500	4.31%				725,500	4.31%
Materials & Supplies	126,500	111,500	126,500	13.45%			2,500	129,000	15.70%
Utilities	1,800	1,800	11,900	561.11%				11,900	561.11%
Contract Services	114,800	110,800	121,400	9.57%				121,400	9.57%
External Transfers	49,100	49,100	49,200	0.20%				49,200	0.20%
Rents & Financial Expenses	55,800	59,800	72,600	21.40%				72,600	21.40%
Fund Transfers	52,400	52,400	59,400	13.36%				59,400	13.36%
<b>Total EXPENSES</b>	<b>1,095,900</b>	<b>1,080,900</b>	<b>1,166,500</b>	<b>7.92%</b>			<b>2,500</b>	<b>1,169,000</b>	<b>8.15%</b>
<b>REVENUES</b>									
User Fees & Charges	(73,500)	(73,500)	(74,800)	1.77%				(74,800)	1.77%
Other Revenues	(22,400)	(22,400)	(23,000)	2.68%				(23,000)	2.68%
Fund Transfers	(183,100)	(168,100)	(188,500)	12.14%				(188,500)	12.14%
<b>Total REVENUES</b>	<b>(279,000)</b>	<b>(264,000)</b>	<b>(286,300)</b>	<b>8.45%</b>				<b>(286,300)</b>	<b>8.45%</b>
<b>Total Economic Development</b>	<b>\$816,900</b>	<b>\$816,900</b>	<b>\$880,200</b>	<b>7.75%</b>			<b>\$2,500</b>	<b>\$882,700</b>	<b>8.05%</b>

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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Community Development</b>									
<b>Admin. Community Development</b>									
EXPENSES									
Salaries & Benefits	1,111,800	1,113,000	1,112,900	(0.01%)				1,112,900	(0.01%)
Materials & Supplies	288,000	258,000	279,600	8.37%				279,600	8.37%
Contract Services	14,000	27,800	21,200	(23.74%)				21,200	(23.74%)
Internal Recoveries	(269,100)	(269,100)	(265,200)	(1.45%)				(265,200)	(1.45%)
<b>Total EXPENSES</b>	<b>1,144,700</b>	<b>1,129,700</b>	<b>1,148,500</b>	<b>1.66%</b>				<b>1,148,500</b>	<b>1.66%</b>
REVENUES									
User Fees & Charges	(60,000)	(60,000)	(61,800)	3.00%				(61,800)	3.00%
<b>Total REVENUES</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(61,800)</b>	<b>3.00%</b>				<b>(61,800)</b>	<b>3.00%</b>
<b>Total Admin. Community Development</b>	<b>\$1,084,700</b>	<b>\$1,069,700</b>	<b>\$1,086,700</b>	<b>1.59%</b>				<b>\$1,086,700</b>	<b>1.59%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Community Development</b>									
<b>Engineering &amp; Transportation Services</b>									
EXPENSES									
Salaries & Benefits	3,454,400	3,464,400	3,419,300	(1.30%)				3,419,300	(1.30%)
Materials & Supplies	79,423	27,400	25,400	(7.30%)				25,400	(7.30%)
Utilities	989,300	1,094,300	1,039,300	(5.03%)				1,039,300	(5.03%)
Contract Services	1,615,400	1,413,800	1,673,400	18.36%		8,500		1,681,900	18.96%
External Transfers	4,700	4,700	4,700	0.00%				4,700	0.00%
Rents & Financial Expenses	177,200	161,700	196,800	21.71%				196,800	21.71%
Fund Transfers				0.00%					0.00%
Internal Recoveries	(1,718,600)	(1,866,300)	(1,396,400)	(25.18%)				(1,396,400)	(25.18%)
<b>Total EXPENSES</b>	<b>4,601,823</b>	<b>4,300,000</b>	<b>4,962,500</b>	<b>15.41%</b>		<b>8,500</b>		<b>4,971,000</b>	<b>15.60%</b>
REVENUES									
User Fees & Charges	(416,433)	(348,600)	(563,200)	61.56%		(10,500)		(573,700)	64.57%
Grants & Government Transfers	(52,023)			0.00%					0.00%
Fund Transfers	(147,700)		(160,000)	0.00%				(160,000)	0.00%
<b>Total REVENUES</b>	<b>(616,156)</b>	<b>(348,600)</b>	<b>(723,200)</b>	<b>107.46%</b>		<b>(10,500)</b>		<b>(733,700)</b>	<b>110.47%</b>
<b>Total Eng. &amp; Transportation Services</b>	<b>\$3,985,667</b>	<b>\$3,951,400</b>	<b>\$4,239,300</b>	<b>7.29%</b>		<b>(\$2,000)</b>		<b>\$4,237,300</b>	<b>7.24%</b>

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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Community Development</b>									
<b>Public Works</b>									
EXPENSES									
Salaries & Benefits	4,016,700	4,239,700	4,393,500	3.63%				4,393,500	3.63%
Materials & Supplies	3,992,500	3,762,400	3,762,400	0.00%		28,000		3,790,400	0.74%
Contract Services	300,000	307,100	300,000	(2.31%)				300,000	(2.31%)
Internal Recoveries	(155,000)	(155,000)	(174,200)	12.39%				(174,200)	12.39%
<b>Total EXPENSES</b>	<b>8,154,200</b>	<b>8,154,200</b>	<b>8,281,700</b>	<b>1.56%</b>		<b>28,000</b>		<b>8,309,700</b>	<b>1.91%</b>
REVENUES									
User Fees & Charges	(1,965,000)	(1,965,000)	(1,965,000)	0.00%				(1,965,000)	0.00%
<b>Total REVENUES</b>	<b>(1,965,000)</b>	<b>(1,965,000)</b>	<b>(1,965,000)</b>	<b>0.00%</b>				<b>(1,965,000)</b>	<b>0.00%</b>
<b>Total Public Works</b>	<b>\$6,189,200</b>	<b>\$6,189,200</b>	<b>\$6,316,700</b>	<b>2.06%</b>		<b>\$28,000</b>		<b>\$6,344,700</b>	<b>2.51%</b>

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Community Development</b>									
<b>Building Services</b>									
EXPENSES									
Salaries & Benefits	1,706,800	1,681,800	1,763,800	4.88%		(34,000)		1,729,800	2.85%
Materials & Supplies	300	300	300	0.00%		50,000		50,300	16,666.67%
Contract Services	7,600	2,000	2,000	0.00%				2,000	0.00%
Internal Recoveries	(118,600)	(118,600)	(207,000)	74.54%				(207,000)	74.54%
<b>Total EXPENSES</b>	<b>1,596,100</b>	<b>1,565,500</b>	<b>1,559,100</b>	<b>(0.41%)</b>		<b>16,000</b>		<b>1,575,100</b>	<b>0.61%</b>
REVENUES									
User Fees & Charges	(2,266,600)	(2,204,000)	(2,415,400)	9.59%		(16,000)		(2,431,400)	10.32%
Fines, Penalties & Interest		(1,000)	(1,000)	0.00%				(1,000)	0.00%
<b>Total REVENUES</b>	<b>(2,266,600)</b>	<b>(2,205,000)</b>	<b>(2,416,400)</b>	<b>9.59%</b>		<b>(16,000)</b>		<b>(2,432,400)</b>	<b>10.31%</b>
<b>Total Building Services</b>	<b>(\$670,500)</b>	<b>(\$639,500)</b>	<b>(\$857,300)</b>	<b>34.06%</b>				<b>(\$857,300)</b>	<b>34.06%</b>



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### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Community Development</b>									
<b>Planning</b>									
EXPENSES									
Salaries & Benefits	1,939,000	1,940,000	1,965,000	1.29%				1,965,000	1.29%
Materials & Supplies	22,300	28,300	28,300	0.00%				28,300	0.00%
Contract Services	69,540	20,000	20,000	0.00%				20,000	0.00%
External Transfers	100,500	500	50,500	10,000.00%				50,500	10,000.00%
Fund Transfers	71,034	50,000	50,000	0.00%				50,000	0.00%
<b>Total EXPENSES</b>	<b>2,202,374</b>	<b>2,018,800</b>	<b>2,113,800</b>	<b>4.71%</b>				<b>2,113,800</b>	<b>4.71%</b>
REVENUES									
User Fees & Charges	(598,674)	(443,100)	(554,500)	25.14%				(554,500)	25.14%
Grants & Government Transfers	(100,000)			0.00%					0.00%
Fund Transfers			(50,000)	0.00%				(50,000)	0.00%
<b>Total REVENUES</b>	<b>(698,674)</b>	<b>(443,100)</b>	<b>(604,500)</b>	<b>36.43%</b>				<b>(604,500)</b>	<b>36.43%</b>
<b>Total Planning</b>	<b>\$1,503,700</b>	<b>\$1,575,700</b>	<b>\$1,509,300</b>	<b>(4.21%)</b>				<b>\$1,509,300</b>	<b>(4.21%)</b>
<b>Community Development</b>									
<b>Parks, Recreation &amp; Culture</b>									
EXPENSES									
Salaries & Benefits	12,582,455	12,697,000	13,075,500	2.98%				13,075,500	2.98%
Materials & Supplies	2,513,400	2,472,100	2,441,200	(1.25%)		56,400	65,500	2,563,100	3.68%
Utilities	2,115,829	2,105,900	2,234,200	6.09%		(39,700)		2,194,500	4.21%
Contract Services	3,218,905	2,964,600	3,090,100	4.23%		100,000		3,190,100	7.61%
External Transfers	39,700	39,700	39,700	0.00%				39,700	0.00%
Rents & Financial Expenses	35,200	35,200	36,100	2.56%				36,100	2.56%
Fund Transfers	199,400	199,400	90,600	(54.56%)		40,500		131,100	(34.25%)
Internal Recoveries	(21,400)	(21,400)	(22,200)	3.74%				(22,200)	3.74%
<b>Total EXPENSES</b>	<b>20,683,489</b>	<b>20,492,500</b>	<b>20,985,200</b>	<b>2.40%</b>		<b>157,200</b>	<b>65,500</b>	<b>21,207,900</b>	<b>3.49%</b>
REVENUES									
User Fees & Charges	(5,697,700)	(5,776,400)	(6,039,200)	4.55%				(6,039,200)	4.55%
Investment Income	(15,000)	(15,000)	(15,300)	2.00%				(15,300)	2.00%
Grants & Government Transfers	(981,737)	(907,700)	(956,600)	5.39%				(956,600)	5.39%
Other Revenues	(1,500)	(1,500)	(1,500)	0.00%				(1,500)	0.00%
Fund Transfers	(306,822)	(262,100)	(231,500)	(11.67%)			(65,500)	(297,000)	13.32%
<b>Total REVENUES</b>	<b>(7,002,759)</b>	<b>(6,962,700)</b>	<b>(7,244,100)</b>	<b>4.04%</b>			<b>(65,500)</b>	<b>(7,309,600)</b>	<b>4.98%</b>
<b>Total Parks, Recreation &amp; Culture</b>	<b>\$13,680,730</b>	<b>\$13,529,800</b>	<b>\$13,741,100</b>	<b>1.56%</b>		<b>\$157,200</b>		<b>\$13,898,300</b>	<b>2.72%</b>

## Budget Details

### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>Corporate Expenditures</b>									
<b>101410 Corporate Financing</b>									
EXPENSES									
Salaries & Benefits	462,200	462,200	450,000	(2.64%)				450,000	(2.64%)
Utilities	13,500	13,500	13,500	0.00%				13,500	0.00%
Rents & Financial Expenses	345,000	218,400	345,000	57.97%				345,000	57.97%
Debt Charges	4,580,800	4,580,800	4,670,400	1.96%			293,100	4,963,500	8.35%
Fund Transfers	8,844,000	8,844,000	9,429,800	6.62%				9,429,800	6.62%
<b>Total EXPENSES</b>	<b>14,245,500</b>	<b>14,118,900</b>	<b>14,908,700</b>	<b>5.59%</b>			<b>293,100</b>	<b>15,201,800</b>	<b>7.67%</b>
REVENUES									
User Fees & Charges	(9,000)	(9,000)		(100.00%)					(100.00%)
Fund Transfers	(1,808,100)	(1,808,100)	(1,819,800)	0.65%			(293,100)	(2,112,900)	16.86%
<b>Total REVENUES</b>	<b>(1,817,100)</b>	<b>(1,817,100)</b>	<b>(1,819,800)</b>	<b>0.15%</b>			<b>(293,100)</b>	<b>(2,112,900)</b>	<b>16.28%</b>
<b>101450 External Funding</b>									
EXPENSES									
External Transfers	2,784,600	2,534,600	2,489,200	(1.79%)	59,500		10,000	2,558,700	0.95%
<b>Total EXPENSES</b>	<b>2,784,600</b>	<b>2,534,600</b>	<b>2,489,200</b>	<b>(1.79%)</b>	<b>59,500</b>		<b>10,000</b>	<b>2,558,700</b>	<b>0.95%</b>
REVENUES									
Fund Transfers	(500,000)	(250,000)	(220,000)	(12.00%)				(220,000)	(12.00%)
<b>Total REVENUES</b>	<b>(500,000)</b>	<b>(250,000)</b>	<b>(220,000)</b>	<b>(12.00%)</b>				<b>(220,000)</b>	<b>(12.00%)</b>
<b>101460 Insurance</b>									
EXPENSES									
Rents & Financial Expenses	1,000,200	1,000,200	1,011,200	1.10%				1,011,200	1.10%
<b>Total EXPENSES</b>	<b>1,000,200</b>	<b>1,000,200</b>	<b>1,011,200</b>	<b>1.10%</b>				<b>1,011,200</b>	<b>1.10%</b>

## Budget Details

### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
<b>101470 Income From Investment</b>									
EXPENSES									
Fund Transfers	1,739,984		1,057,000	0.00%				1,057,000	0.00%
<b>Total EXPENSES</b>	1,739,984		1,057,000	0.00%				1,057,000	0.00%
REVENUES									
Investment Income	(4,527,384)	(2,787,400)	(3,846,000)	37.98%				(3,846,000)	37.98%
<b>Total REVENUES</b>	(4,527,384)	(2,787,400)	(3,846,000)	37.98%				(3,846,000)	37.98%
<b>101480 Taxation Revenue</b>									
EXPENSES									
External Transfers				0.00%					0.00%
<b>Total EXPENSES</b>				0.00%					0.00%
REVENUES									
Tax Revenues	729,100	729,100	733,100	0.55%				733,100	0.55%
User Fees & Charges				0.00%					0.00%
Fines, Penalties & Interest	(2,650,000)	(2,650,000)	(2,550,000)	(3.77%)				(2,550,000)	(3.77%)
<b>Total REVENUES</b>	(1,920,900)	(1,920,900)	(1,816,900)	(5.41%)				(1,816,900)	(5.41%)
<b>101500 Payment in Lieu</b>									
REVENUES									
Tax Revenues	(962,200)	(962,200)	(962,200)	0.00%				(962,200)	0.00%
<b>Total REVENUES</b>	(962,200)	(962,200)	(962,200)	0.00%				(962,200)	0.00%
<b>101510 Corporate Grants</b>									
REVENUES									

## Budget Details

### Tax-Supported Operating Budget Details

	2018 Forecast	2018 Total Budget	2019 Base Budget	% Change Over 2018 Budget	2019 Growth	2019 Capital Impact	2019 One Time	2019 Total Budget	% Change Over 2018 Budget
Grants & Government Transfers	(185,300)	(185,300)	(152,500)	(17.70%)				(152,500)	(17.70%)
<b>Total REVENUES</b>	(185,300)	(185,300)	(152,500)	(17.70%)				(152,500)	(17.70%)
<b>101520 Corporate Allocations</b>									
EXPENSES									
Internal Recoveries	(1,558,500)	(1,558,500)	(1,630,700)	4.63%				(1,630,700)	4.63%
<b>Total EXPENSES</b>	(1,558,500)	(1,558,500)	(1,630,700)	4.63%				(1,630,700)	4.63%
REVENUES									
Fund Transfers	(630,400)	(630,400)	(594,800)	(5.65%)				(594,800)	(5.65%)
<b>Total REVENUES</b>	(630,400)	(630,400)	(594,800)	(5.65%)				(594,800)	(5.65%)
<b>Total Corporate Expenditures</b>	<b>\$7,668,500</b>	<b>\$7,541,900</b>	<b>\$8,423,200</b>	<b>11.69%</b>	<b>\$59,500</b>		<b>\$10,000</b>	<b>\$8,492,700</b>	<b>12.61%</b>