

Local Government

1.1 GENERAL GOVERNMENT – EFFICIENCY					
	2005	2004	2003	2002	
	3.8%	5.0%	4.2%	4.4%	
<p>Efficiency Measure Operating costs for governance and corporate management as a percentage of total municipal operating costs.</p> <p>Objective Efficient municipal government.</p>					
<p>Notes 2004 included one-time expenditures that did not re-occur in 2005.</p>					
<p>SLC 91 0204 13 Financial Information Return.</p>					

Fire Services

2.1 FIRE SERVICES – EFFICIENCY					
	2005	2004	2003	2002	2001
	\$1.70	\$1.69	\$1.74	\$1.91	\$1.95
<p>Efficiency Measure Operating costs for fire services per \$1,000 of assessment.</p> <p>Objective Efficient fire services.</p>					
<p>Notes Operating costs per thousand dollars of assessment for fire services includes firefighters, fire halls, fire prevention and inspection, emergency responses, equipment and administration. The current year increase is attributed to across the board increases in salaries and benefits and to firefighters moving through the classification / wage scale system.</p>					
<p>SLC 91 1102 13 Financial Information Return.</p>					

Roads

4.1 PAVED ROADS – EFFICIENCY				
	2005	2004	2003	
	\$2,140.47	\$2,086.55	\$2,016.94	
<p>Efficiency Measure Operating costs for paved (hard top) roads per lane kilometre.</p> <p>Objective Efficient maintenance of paved roads.</p>				
<p>Notes Increases reflect increased costs for materials and labour.</p>				
SLC 91 2107 13 Financial Information Return.				
4.2 UNPAVED ROADS – EFFICIENCY				
	2005	2004	2003	
	N/A	N/A	N/A	
<p>Efficiency Measure Operating costs for unpaved (loose top) roads per lane kilometre.</p> <p>Objective Efficient maintenance of unpaved roads.</p>				
<p>Notes</p>				
<p>New formula was introduced in 2002. SLC 91 2108 13 Financial Information Return.</p>				
4.3 WINTER MAINTENANCE OF ROADS – EFFICIENCY				
	2005	2004	2003	
	\$1,366.57	\$1,182.95	\$1,211.03	
<p>Efficiency Measure Operating costs for winter maintenance of roadways per lane kilometre maintained in winter.</p> <p>Objective Efficient winter maintenance of roads.</p>				
<p>Notes Operating costs include snow ploughing, salting, sanding, snow removal. Increase reflects an increased level of service implemented in 2005 as well as inflationary increases in materials and labour.</p>				
SLC 91 2204 13 Financial Information Return.				

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4.4 ADEQUACY OF PAVED ROADS					
	2005	2004	2003	2002	
	N/A	82.8%	83.94%	85.91%	
<p>Effectiveness Measure Percentage of paved lane kilometres where the condition is rated as good to very good.</p> <p>Objective Pavement condition meets municipal objectives.</p>					
<p>Notes Survey of roads was not conducted in 2005. A detailed survey is being conducted in 2006</p>					
<p>SLC 92 2152 07 Financial Information Return.</p>					
4.5 WINTER EVENT RESPONSES					
	2005	2004	2003	2002	2001
	100%	100%	100%	100%	100%
<p>Effectiveness Measure Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.</p> <p>Objective Appropriate response to winter storm events.</p>					
<p>Notes</p>					
<p>SLC 92 2251 07 Financial Information Return. Description of measure has changed, but not its calculation.</p>					

Wastewater (Sewage)

6.1 WASTEWATER COLLECTION – EFFICIENCY					
	2005	2004			
	\$4,077.25	\$3,938.33			
<p>Efficiency Measure Operating costs for the collection of wastewater per kilometre of wastewater main.</p> <p>Objective Efficient municipal wastewater collection services.</p>					
<p>Notes Increase reflects inflationary increase in materials and labour.</p>					
<p>SLC 91 3107 13 Financial Information Return.</p>					
6.2 WASTEWATER TREATMENT AND DISPOSAL – EFFICIENCY					
	2005	2004	2003	2002	
	N/A	N/A	N/A	N/A	
<p>Efficiency Measure Operating costs for the treatment and disposal of wastewater per megalitre.</p> <p>Objective Efficient municipal wastewater treatment and disposal services.</p>					
<p>Notes</p>					
<p>One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3108 13 Financial Information Return.</p>					

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6.3 WASTEWATER INTEGRATED SYSTEM – EFFICIENCY					
	2005	2004	2003	2002	
	N/A	N/A	N/A	N/A	
<p>Efficiency Measure Operating costs for the collection, treatment and disposal of wastewater per megalitre (Integrated System).</p> <p>Objective Efficient wastewater system (Integrated System).</p>					
Notes					
<p>One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3109 13 Financial Information Return.</p>					
6.4 WASTEWATER MAIN BACKUPS					
	2005	2004	2003	2002	
	1.43	1.46	2.95	4.32	
<p>Effectiveness Measure Number of wastewater main backups per 100 kilometres of wastewater main in a year.</p> <p>Objective Municipal sewage management practices prevent environmental and human health hazards.</p>					
Notes					
<p>SLC 92 3154 07 Financial Information Return.</p>					
6.5 WASTEWATER BYPASSES TREATMENT					
	2005	2004	2003	2002	
	N/A	N/A	N/A	N/A	
<p>Effectiveness Measure Percentage of wastewater estimated to have by-passed treatment.</p> <p>Objective Municipal sewage management practices prevent environmental and human health hazards.</p>					
Notes					
<p>SLC 92 3155 07 Financial Information Return.</p>					

Drinking Water

8.1 DRINKING WATER TREATMENT – EFFICIENCY					
	2005	2004	2003	2002	
	N/A	N/A	N/A	N/A	
<p>Efficiency Measure Operating costs for the treatment of drinking water per megalitre.</p> <p>Objective Efficient municipal water treatment services.</p>					
<p>Notes</p>					
<p>1 megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3307 13 Financial Information Return.</p>					
8.2 DRINKING WATER DISTRIBUTION – EFFICIENCY					
	2005	2004			
	\$5,368.25	\$5,636.70			
<p>Efficiency Measure Operating costs for the distribution of drinking water per kilometre of water distribution pipe.</p> <p>Objective Efficient municipal water distribution services.</p>					
<p>Notes</p> <p>Updated inventory has enhanced the accuracy of this measure, resulting in a decrease in unit costs.</p>					
<p>SLC 91 3308 13 Financial Information Return.</p>					

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8.3 DRINKING WATER INTEGRATED SYSTEM – EFFICIENCY					
	2005	2004	2003	2002	
	N/A	N/A	N/A	N/A	
<p>Efficiency Measure Operating costs for the treatment and distribution of drinking water per megalitre. (Integrated System)</p> <p>Objective Efficient municipal water system (Integrated System).</p>					
<p>Notes</p>					
<p>1 megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3309 13 Financial Information Return.</p>					

8.4 BOIL WATER ADVISORIES					
	2005	2004	2003	2002	
	N/A	N/A	N/A	N/A	
<p>Effectiveness Measure Weighted number of days when a boil water advisory issued by the Medical Officer of Health, applicable to a municipal water supply, was in effect.</p> <p>Objective Water is safe and meets local needs.</p>					
<p>Notes</p>					
<p>SLC 92 3355 07 Financial Information Return.</p>					

8.5 BREAKS IN WATER MAINS					
	2005	2004	2003	2002	
	7.77	11.19	11.77	10.95	
<p>Effectiveness Measure Number of water main breaks per 100 kilometres of water distribution pipe in a year.</p> <p>Objective Improve system reliability.</p>					
<p>Notes</p> <p>Frost penetration in the ground has a significant bearing on the number of water main breaks.</p>					
<p>SLC 92 3356 07 Financial Information Return.</p>					

Parks and Recreation

10.1 PARKS – EFFICIENCY				
	2005	2004		
	\$37.24	\$35.95		
<p>Efficiency Measure Operating costs for parks per person.</p> <p>Objective Efficient operation of parks.</p>				
<p>Notes There was a change in staffing to assist in the enhancement of service for snow clearing operations, which generated some added expense.</p>				
SLC 91 7102 13 Financial Information Return.				
10.2 RECREATION PROGRAMS – EFFICIENCY				
	2005	2004		
	\$17.47	\$15.95		
<p>Efficiency Measure Operating costs for recreation programs per person.</p> <p>Objective Efficient operation of recreation programs.</p>				
<p>Notes External transfers / grants to outside organizations, are now considered operating costs in 2005. The 2004 measure has been adjusted for comparability purposes. Programs were enhanced in the current year at three community recreation centres to meet expressed needs.</p>				
SLC 91 7202 13 Financial Information Return. This measure is based on total population, not the population participating in recreation programs.				
10.3 RECREATION FACILITIES – EFFICIENCY				
	2005	2004		
	\$52.31	\$51.19		
<p>Efficiency Measure Operating costs for recreation facilities per person.</p> <p>Objective Efficient operation of recreation facilities.</p>				
<p>Notes</p>				
SLC 91 7303 13 Financial Information Return.				

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10.4 PARKS, RECREATION PROGRAMS AND RECREATION FACILITIES (SUBTOTAL) – EFFICIENCY			
	2005	2004	
	\$107.02	\$103.09	

Efficiency Measure

Operating costs for parks, recreation programs and recreation facilities per person (Subtotal).

Objective

Efficient operation of parks, recreation programs and recreation facilities.

Notes

Includes the cost of service enhancements.

SLC 91 7304 13 Financial Information Return. This measure represents a subtotal and is automatically completed when a municipality reports one or more efficiency measures for parks and recreation.

10.5 PARTICIPANT HOURS FOR RECREATION PROGRAMS			
	2005	2004	
	10,428.19	10,730.01	

Effectiveness Measure

Total participant hours for recreation programs per 1,000 persons.

Objective

Recreation programs serve needs of residents.

Notes

There has been a drop in participation in ice programs and older adult activities in community recreation centres.

SLC 92 7255 07 Financial Information Return.

The denominator of this measure is total population divided by 1,000 and does not represent the number of participants in recreation programs.

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10.6 OPEN SPACE					
	2005	2004			
	393	373			
<p>Effectiveness Measure Hectares of open space.</p> <p>Objective Open space is adequate for population.</p> <p>SLC 92 7151 05 Financial Information Return.</p>					
	2005	2004			
	3.22	3.11			
<p>Effectiveness Measure Hectares of open space per 1,000 persons.</p> <p>SLC 92 7151 07 Financial Information Return.</p>					
<p>Notes</p>					

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10.7 TRAILS					
	2005	2004			
	46.29	45.93			
<p>Effectiveness Measure Total kilometres of trails.</p> <p>Objective Trails provide recreation opportunities.</p>					
SLC 92 7152 05 Financial Information Return.					
	2005	2004			
	0.38	0.38			
<p>Effectiveness Measure Total kilometres of trails per 1,000 persons.</p>					
SLC 92 7152 07 Financial Information Return.					
Notes					
10.8 RECREATION FACILITY SPACE					
	2005	2004			
	40,072	40,072			
<p>Effectiveness Measure Square metres of recreation facility space.</p> <p>Objective Recreation facility space is adequate for population.</p>					
SLC 92 7355 05 Financial Information Return.					
	2005	2004			
	328.46	333.93			
<p>Effectiveness Measure Square metres of recreation facility space per 1,000 persons.</p>					
SLC 92 7355 07 Financial Information Return.					
Notes					

Library Services

11.1 LIBRARY COSTS PER PERSON – EFFICIENCY			
	2005	2004	
	\$37.79	\$37.25	
<p>Efficiency Measure Operating costs for libraries per person.</p> <p>Objective Efficient library services.</p>			
<p>Notes</p>			
<p>SLC 91 7403 13 Financial Information Return.</p>			
11.2 LIBRARY COSTS PER USE – EFFICIENCY			
	2005	2004	
	\$1.86	\$1.80	
<p>Efficiency Measure Operating costs for libraries per use.</p> <p>Objective Efficient library services</p>			
<p>Notes</p>			
<p>SLC 91 7404 13 Financial Information Return.</p>			

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11.3 LIBRARY USES					
	2005	2004			
	20.33	20.71			
<p>Effectiveness Measure Library uses per person.</p> <p>Objective Increased use of library services.</p>					
<p>Notes</p>					
<p>SLC 92 7460 07 Financial Information Return.</p>					
11.4 ELECTRONIC LIBRARY USES					
	2005	2004			
	15%	10%			
<p>Effectiveness Measure Electronic library uses as a percentage of total library uses.</p> <p>Objective Increased use of library services.</p>					
<p>Notes</p>					
<p>SLC 92 7461 07 Financial Information Return.</p>					
11.5 NON-ELECTRONIC LIBRARY USES					
	2005	2004			
	85%	90%			
<p>Effectiveness Measure Non-electronic library uses as a percentage of total library uses.</p> <p>Objective Better information on library usage.</p>					
<p>Notes</p>					
<p>SLC 92 7462 07 Financial Information Return.</p>					

Land Use Planning

12.1 LOCATION OF NEW DEVELOPMENT					
	2005	2004	2003	2002	
	100%	100%	100%	100%	
<p>Effectiveness Measure Percentage of new lots, blocks and/or units with final approval which are located within settlement areas.</p> <p>Objective New lot creation is occurring in settlement areas.</p>					
<p>Notes All development took place within the urban settlement area designated in the Cambridge Official Plan.</p>					
SLC 92 8154 07 Financial Information Return.					
12.2 PRESERVATION OF AGRICULTURAL LAND DURING 2005					
	2005	2004	2003	2002	
	100%	100%	100%	100%	
<p>Effectiveness Measure Percentage of land designated for agricultural purposes which was not re-designated for other uses during the reporting year.</p> <p>Objective Preservation of agricultural land.</p>					
<p>Notes All development took place within the urban settlement area designated in the Cambridge Official Plan.</p>					
SLC 92 8163 07 Financial Information Return.					
12.3 PRESERVATION OF AGRICULTURAL LAND RELATIVE TO 2000					
	2005	2004	2003	2002	
	100%	100%	100%	100%	
<p>Notes All development took place within the urban settlement area designated in the Cambridge Official Plan.</p>					
SLC 92 8164 07 Financial Information Return.					

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12.4 CHANGE IN NUMBER OF AGRICULTURAL HECTARES DURING 2004					
	2005	2004	2003	2002	
	0	0	0	0	
<p>Effectiveness Measure Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses during the reporting year.</p> <p>Objective Preservation of agricultural land.</p>					
<p>Notes All development took place within the urban settlement area designated in the Cambridge Official Plan.</p>					
<p>SLC 92 8165 07 Financial Information Return.</p>					
12.5 CHANGE IN NUMBER OF AGRICULTURAL HECTARES SINCE 2000					
	2005	2004	2003	2002	
	0	0	0	0	
<p>Effectiveness Measure Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.</p> <p>Objective Preservation of agricultural land.</p>					
<p>Notes All development took place within the urban settlement area designated in the Cambridge Official Plan.</p>					
<p>SLC 92 8166 07 Financial Information Return.</p>					